



CONVENTION ON MIGRATORY SPECIES

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Agenda Item 5

FINAL DRAFT STRATEGIC PLAN FOR MIGRATORY SPECIES 2015-2023

Summary:

The Strategic Plan Working Group has prepared a draft Strategic Plan for Migratory Species 2015-2023, which is to be submitted to the 11th Meeting of the CMS Conference of the Parties with an accompanying draft resolution.

The Working Group took account of lessons learned from experience in implementing the Strategic Plan 2006-2014, the outcomes of the CMS Future Shape process and the strategic planning processes in other multilateral environmental agreements, held two meetings, promoted drafts of the Plan widely, and provided substantial opportunities for making contributions to the drafting of the Plan.

The Plan is based on the Aichi Biodiversity Targets, and covers all migratory species as defined by the Convention. It has five strategic Goals, and sixteen targets for migratory species. The Working Group envisages that the decision-making bodies of the CMS Family of instruments, as well as other partners and stakeholders working for the conservation of migratory species, could identify sub-targets for the species and issues relevant to those instruments and organizations that support the achievement of the targets in the Plan; and that the CMS Secretariat would maintain a register of sub-targets as a “living” document.

It is also recommended to extend the mandate of the Strategic Plan Working Group to include the tasks of elaborating Plan indicators and a technical Companion Volume on Implementation, during the triennium 2015-2017.

FINAL DRAFT STRATEGIC PLAN FOR MIGRATORY SPECIES 2015-2023

(Prepared by the Chair of the Strategic Plan Working Group)

Background

1. The 10th Meeting of the Conference of the Parties to CMS (Bergen, Norway; 20-25 November 2011) endorsed Resolution 10.5, which established a Working Group to draft a new CMS Strategic Plan for the period 2015-2023. The Working Group was to operate inter-sessionally, and report on progress to meetings of the CMS Standing Committee. A final draft Strategic Plan was to be submitted for consideration by the 11th Meeting of the Conference of the Parties to CMS (COP11).

2. In accordance with the Terms of Reference for the Working Group (Annex 1 to Resolution 10.5), each CMS region elected a maximum of two members. The Working Group further elected Ines Verleye (Belgium) as Chair and Wendy Jackson (New Zealand) as Vice-Chair. The Chairs of the Standing Committee and the Scientific Council are *ex-officio* members. Resolution 10.5 also provides for the involvement of CMS partner organizations and Secretariats of relevant multilateral environmental agreements (MEAs).

3. The Working Group membership had only one change of member during the inter-sessional period, and is as follows:

CMS Region	Working Group member
Africa	Ms Nopasika Malta Qwathekana, South Africa Dr Samuel Kasiki, Kenya
Asia	Mr Mohammad Sulayem, Saudi Arabia Mr Sadegh Sadeghi Zadegan, Islamic Republic of Iran
Europe	Ms Ines Verleye (Chair), Belgium Mr Martiros Nalbandyan, Armenia
South and Central America and the Caribbean	Mr Román Baigún, Argentina Mr. Christian Sevilla, Ecuador (preceded by Eduardo Espinoza, Ecuador)
Oceania	Dr Wendy Jackson (Vice-Chair), New Zealand [Alternate] Ms Fiona Bartlett, Australia
North America	Vacant (no Parties in the region)
Standing Committee Chair	Prof Alfred Oteng Yeboah
Scientific Council Chair	Dr Fernando Spina

Strategic Plan Working Group Meetings

4. The first meeting of the Working Group was held on 5-6 November 2012. At the meeting, it was decided that the Plan would be based on the Aichi Biodiversity Targets in the Strategic Plan for Biodiversity 2011–2020. Also, it would cover all migratory species as defined by the CMS¹. Further, the Working Group agreed that a ‘Companion Volume’ could be prepared to support the Plan’s implementation (discussed further below under the heading *Implementation Matters and Companion Volume*).

¹ Migratory species are defined by the Convention as the entire population or any geographically separate part of the population of any species or lower taxon of wild animals, a significant proportion of whose members cyclically and predictably cross one or more national jurisdictional boundaries.

5. The second meeting of the Working Group was held on 25-26 November 2013. At that meeting, it was acknowledged that submissions on the 1st draft Plan were widely supportive of the approach taken in the draft. The Working Group welcomed the presentation by Wild Migration of a report “*A Natural Affiliation: Developing the Role of NGOs in the Convention on Migratory Species Family*”², which was based on contributions from the CMS Family³ and more than 100 civil society organizations. The Working Group agreed that the Plan (or Companion Volume) should be clear about the role of the different stakeholders involved in its implementation.

6. The meeting discussed detailed wording for the 2nd draft Plan, in particular regarding the Vision and Mission and the Targets. Discussion also took place on how to provide sufficient concrete guidance in the Plan for its implementation, without losing its strategic character. The Working Group agreed that a Companion Volume will play an essential role in this regard. However, due to its implementation character it was considered beyond the current mandate of the Working Group to develop this at this stage. The Working Group therefore agreed to provide guidance to COP11 on how to continue the work on the Companion Volume.

7. CMS partners – Secretariats of MEAs and Non-Governmental Organizations - and CMS experts have also contributed substantively to the Working Group as observers.

Report on the Strategic Plan Development Process

Preparation and consultation on initial drafts

8. Based on stakeholders’ initial views and discussion at the Working Group’s first meeting, two reports were prepared on lessons learned from implementation of the current Strategic Plan 2006-2014⁴, as well as ideas for the content of the future Strategic Plan.

9. The 1st draft of the Strategic Plan for Migratory Species 2015-2023 was developed by the members of the Working Group and released in April 2013 for comments by 30 September 2013. It presented proposed goals and targets, which were based on the Aichi Biodiversity Targets. There were 23 submissions received from CMS Parties, Scientific Councillors and partners. There was broad support for the approach to goals and targets, and numerous suggestions for wording changes.

10. The Working Group discussed the comments received on the 1st draft Plan during its meeting in November 2013 and provided guidance for the development of the 2nd draft Plan. This was released in March 2014 for comments by 30 June 2014. It benefited from written contributions received on the earlier draft goals and targets, and also contained supporting chapters such as on implementation, and headline indicators. The 26 submissions received included strong expressions of support for the approach taken to modelling the Plan on the Aichi Biodiversity Targets and broadening its applicability from the CMS and its family of instruments to the whole international community.

11. Both drafts were translated into the three languages of the Convention, and the 2nd draft Plan was also translated into Russian (thanks to the generosity of the Deutsche

² Prideaux, M., (2013). *A Natural Affiliation: Developing the Role of NGOs in the Convention on Migratory Species Family*, Wild Migration, and Australia. A slightly revised version of the document is part of COP11 documentation, see document UNEP/CMS/COP11/Inf.15.

³ The “Family” refers to the Convention together with its “daughter” Agreements and MoUs.

⁴ Note from the Secretariat: Key points from the report on implementation of the current Strategic Plan 2006-2014 are contained in a COP11 document UNEP/CMS/COP11/Doc.15.1.

Gesellschaft für Internationale Zusammenarbeit (GIZ)) and into Arabic using the Working Group's core budget as supplemented by voluntary contributions as noted below.

12. The drafts of the Plan were widely distributed to Parties and partners, and promoted via notifications, emails and reminders to CMS National Focal Points, in media releases and on social networks. Submissions were received on the drafts from all CMS regions.

13. To further enhance the engagement of Parties and stakeholders, every attempt was made by the CMS Family and Working Group members to promote the consultation process and the draft Plan in other fora, such as through regional MEA meetings. Promotion included providing statements (written or oral), presentations, documents, side events and holding discussions in the margins. Active outreach took place by the Working Group and the Secretariat to involve the governing bodies of the CMS daughter agreements as well as other MEAs concerned.

14. Some examples of the range of meetings where the Plan was promoted include: the Chairs of Scientific Advisory Bodies of Biodiversity-Related Conventions (CSAB), the Conservation of Arctic Flora and Fauna (CAFF) Board, the Latin American and Caribbean Regional Consultation Meeting on IPBES, Annual Meeting of the Pacific Regional Environment Programme (SPREP), Ramsar Standing Committee, CITES COP16, the Ad Hoc Open-ended Working Group on Review of Implementation of the CBD (WGRI) and various meetings of CMS Family instruments including EUROBATS, AEWAs, IOSEA, ASCOBANS, ACCOBAMS, the Sharks MoU, the Raptors MoU and the Dugong MoU.

15. Dedicated pages on the CMS website were developed to provide information about the work of the Group, and relevant documents were made available there.

16. The CMS Secretariat made several calls for voluntary contributions of financial assistance for strategic plan purposes, such as for regional consultation workshops. Contributions were generously provided by South Africa, Germany, Switzerland and UNEP.

17. Further to the Government of South Africa's financial contribution, it provided in-kind support in the form of a consultation meeting venue in Africa complete with organizational and interpretation facilities. The resulting Africa Regional Consultation Meeting on the Development of the Strategic Plan for Migratory Species 2015-2023, for Africa CMS National Focal Points, was held in Cape Town, South Africa, in November 2013. It was a full-day consultation meeting, presented by representatives of the Working Group and the CMS Secretariat. The meeting resulted in increased engagement and submissions on the 2nd draft Plan from African Parties.

18. Lack of funds precluded the holding of other regional consultation meetings on the Strategic Plan. The other financial contributions were used for such things as consultant support for the Working Group, funding the Working Group's second meeting, and translating documents.

CMS Standing Committee and CMS Scientific Council

19. Inter-sessional meetings of the Standing Committee (its 40th and 41st meetings) were provided with written reports on the progress of the Working Group, along with oral updates from the Working Group Chair.

20. The Working Group at its second meeting identified the critical role to be played by the Scientific Council in providing technical guidance on targets and indicators for the Plan.

The 2nd draft Plan, and a separate discussion document about indicators development, were therefore presented to the CMS Scientific Council at its 18th meeting in July 2014. Comments made at the meeting, and in a Council Contact Group that was set up to discuss this further (as well as written submissions from Council members), were included in the preparation of the 3rd draft Plan and in the guidance provided from the Working Group to the COP11 on further work.

21. The Working Group's guidance to COP11 in the form of a draft resolution (and, for information, the 3rd draft Plan itself) are attached in **ANNEX I**.

Environment Management Group

22. In November 2012, the UN Environment Management Group, through its technical and senior officials' segments, was informed about the Strategic Plan process. The Group was invited to consider issues related to migratory species when identifying opportunities for cooperation and mainstreaming biodiversity into the relevant policy sectors, in support of an effective and efficient implementation of the Strategic Plan for Biodiversity across the UN system. The senior officials agreed to "*provide technical support to facilitate further synergies and cooperation, sharing tasks and coordination and planning of future actions by the UN system to support implementation of the Strategic Plan for Biodiversity 2011-2020, as well as the strategic planning processes of the biodiversity related MEAs, such as for migratory species...*".

CMS Future Shape process

23. CMS Resolution 10.9 requested the Strategic Plan Working Group to "make use of" the medium- and long-term activities listed in the Resolution. In addition, CMS Resolution 10.5 requested the Working Group to "take into account" the conclusions of COP10 regarding the Future Shape process.

24. Accordingly, the Working Group drew on the material emerging from the Future Shape process and has included relevant elements in the new Strategic Plan. The approach of the Strategic Plan supports several Future Shape activities to, *inter alia*, promote coherence, mainstreaming, synergies, and to facilitate partnerships among focal points. The Plan is putting into practice the overall spirit and objectives of the Future Shape process to enhance interaction and mutual supportiveness within the CMS Family.

25. Furthermore, several of the Future Shape activities are implementation-based, i.e. those aimed at improving the functioning of instruments and those of an administrative, institutional, or secretarial nature. Such activities are potentially relevant for inclusion in the Companion Volume on Implementation.

Structure of the Plan

26. The following sections provide more information, however the structure of the Plan can briefly be described as follows.

27. If approved by COP11, it will define long-term and high-level outcomes in the form of Vision and Mission statements, and present five strategic Goals. Under the Goals, sixteen targets for migratory species will define priorities and clarify what constitutes successful performance. The Working Group envisages that the decision-making bodies of the CMS

instruments would develop specific sub-targets addressing specific issues for the species and issues relevant to those instruments.

28. The Plan also contains supporting chapters such as on implementation, and its implementation is envisaged to be supported by a technical Companion Volume. Finally, measurable indicators will be developed for the Plan that allow progress towards the achievement of the targets to be tracked and evaluated, and adaptive changes to be made as necessary.

Sub-Targets for Migratory Species

29. The Strategic Plan for Migratory Species has been developed as an overarching framework document with strategic targets. It was beyond the Working Group's remit to develop detailed sub-targets, and the Group envisages that given the relevance of the Strategic Plan for all migratory species and the strategic framework it can provide to all related instruments, COP should invite the decision-making bodies of the CMS Family of instruments (and others) to develop specific sub-targets for the species and issues of relevance to them.

30. The Secretariats of CMS Family instruments have started approaching their governing bodies about the development of sub-targets. For some, this may involve linking their relevant existing targets and species action plans' activities with Strategic Plan targets, and this matter will be raised at their coming meetings.

31. The attached draft register of sub-targets in **ANNEX II** is expected to become a "living" document which, if approved at COP11, the Secretariat will maintain.

Implementation Matters and Companion Volume

32. The Working Group recognizes the need for a Strategic Plan that is relevant to practitioners as well as to politicians and decision-makers, and hence its recommendation that the Plan's implementation is supported through a Companion Volume on Implementation.

33. The Companion Volume would outline the distinct roles of Parties, CMS instruments and others in implementing the Strategic Plan. It would also outline the delivery mechanisms and activities already available (such as CMS resolutions and programmes supporting the Plan), as well as providing guidance to support partnerships, capacity development, resources, monitoring and evaluation, and reporting on progress. **ANNEX III** provides bullet points for possible future content of the Companion Volume.

34. CMS COP11 will be invited to approve a process for elaborating the Companion Volume based on the guidance provided by the Working Group, and this could be assigned to the Standing Committee to oversee during the next triennium.

Indicators

35. The Strategic Plan identifies a small number of potential indicators for tracking progress towards the Plan's 16 targets.

36. Given that the Plan builds on the Aichi Targets in the Strategic Plan for Biodiversity, indicators already defined in support of the latter provide much of the basis for the proposed

Strategic Plan for Migratory Species measures. The state of readiness of each of the biodiversity indicators for implementation (as analyzed by the Ad Hoc Technical Expert Group on indicators convened under the Convention on Biological Diversity, and by the global Biodiversity Indicators Partnership) has been taken into account.

37. Programmes of work adopted under the Convention, and action plans of CMS Family instruments, may have their own indicators, and there will be a need to ensure that appropriate linkages are made and advantage is taken of potential synergies with the indicators for the Strategic Plan.

38. The headline indicator definitions have benefited from inputs from the CMS Scientific Council, which will be invited to contribute to the further work required to elaborate the necessary detail of indicator metrics, templates, sources of data, methods of reporting (including links to CMS Party national reports) and other aspects.

39. CMS COP11 will be invited to endorse the headline indicators in principle, and approve a process for elaborating and operationalizing the final indicators.

Action requested:

The Standing Committee is invited to:

- (a) Note the above report on three years of work by the Strategic Plan Working Group and the resulting 3rd and final draft Strategic Plan for Migratory Species 2015-2023
- (b) Note the draft resolution attached as **ANNEX I**, proposed to the Conference of the Parties at its 11th Meeting, including a process to develop a register of Plan sub-targets, a Companion Volume on Implementation, and a process for tracking progress (including development of the necessary indicators).
- (c) Provide any comments on the proposed draft resolution to the Secretariat and the Chair of the Working Group, to be transmitted to the Conference of the Parties at its 11th Meeting by the Working Group Chair;
- (d) Agree that the 11th Meeting of the CMS Conference of the Parties be recommended to adopt the Strategic Plan for Migratory Species 2015-2023 with any amendments suggested by the Committee.

DRAFT RESOLUTION
STRATEGIC PLAN FOR MIGRATORY SPECIES 2015-2023

Recalling CMS Resolution 10.5 which welcomed the updated version of the Strategic Plan for the Convention on the Conservation of Migratory Species of Wild Animals (2006-2011) to cover the next three-year period (2012-2014) without making substantive changes;

Taking into account that CMS Resolution 10.5 also established a Working Group to draft a new Strategic Plan for the period 2015-2023 to be submitted to the 11th Meeting of the CMS Conference of the Parties in 2014;

Recalling Decision X/20 of the Conference of the Parties to the Convention on Biological Diversity in which CMS is recognized as the lead partner in the conservation and sustainable use of migratory species over their entire range;

Further recalling Decision X/2 of the Conference of the Parties to the Convention on Biological Diversity by which the Strategic Plan for Biodiversity 2011-2020 and the Aichi Biodiversity Targets were adopted, and which invited the UN Environment Management Group (EMG) to identify measures for effective and efficient implementation of the Strategic Plan across the United Nations system;

Noting the EMG senior officials' agreement in November 2012 to support the implementation of the strategic planning processes of the biodiversity-related multilateral environmental agreements, such as for migratory species;

Noting that Decision X/2 of the Conference of the Parties to the Convention on Biological Diversity urged Parties and other governments to support the updating of National Biodiversity Strategies and Action Plans (NBSAPs) as effective instruments to promote the implementation of the Strategic Plan for Biodiversity and mainstreaming of biodiversity at the national level, taking into account synergies among the biodiversity-related conventions in a manner consistent with their respective mandates;

Noting that UNGA Resolution 65/161 paragraph 19 decided to declare 2011–2020 the United Nations Decade on Biodiversity, with a view to contributing to the implementation of the Strategic Plan for Biodiversity 2011–2020 and requested the Secretary-General, in consultation with Member States, to lead the coordination of the activities of the Decade on behalf of the United Nations system, with the support of the secretariat of the Convention on Biological Diversity, the secretariats of other biodiversity-related conventions and relevant United Nations funds, programmes and agencies;

Noting the report of the Chair of the CMS Strategic Plan Working Group (document UNEP/CMS/COP11/Doc.15.2);

Grateful for the work undertaken by that Working Group in preparing the new Plan, including taking account of lessons learned from experience in implementing the Strategic Plan 2006-2014, considering the outcomes of the Future Shape process and the strategic planning processes in other multilateral environmental agreements; and providing substantial opportunities for making contributions to the drafting of the Plan; and

Welcoming contributions to the Strategic Plan's development by Parties and stakeholders, including the report *A Natural Affiliation: Developing the Role of NGOs in the Convention on Migratory Species Family*⁵; and acknowledging that key partnerships to support delivery of the Strategic Plan will include those with other Conventions, civil society, the private sector, and regional bodies;

*The Conference of the Parties to the
Convention on the Conservation of Migratory Species of Wild Animals*

Strategic Plan for Migratory Species 2015-2023

1. *Adopts* the Strategic Plan for Migratory Species 2015-2023 as appended in **Annex 1** to this Resolution;
2. *Requests* the Secretariat to integrate the goals and targets of the Strategic Plan into work programmes under the Convention, and to take action to raise awareness of the Plan;
3. *Urges* Parties and invites other States, the CMS Family of instruments, relevant multilateral bodies, intergovernmental organizations, and civil society organizations working towards the conservation of migratory species to integrate the goals and targets of the Strategic Plan within relevant policy and planning instruments, and also to take action to raise awareness of the Plan;
4. *Invites* the decision-making bodies of CMS instruments to consider the Strategic Plan at their next meetings;

Sub-targets to support the Strategic Plan targets

5. *Encourages* the decision-making bodies of CMS instruments, as well as other partners and stakeholders working for the conservation of migratory species, as appropriate, to identify existing or develop new sub-targets for the species and issues relevant to those instruments and organizations that support the achievement of the targets in the Strategic Plan for Migratory Species; and to inform the CMS Secretariat of such sub-targets;
6. *Requests* the Secretariat to maintain a register of sub-targets as a “living” document able to be supplemented and updated by contributions from the CMS Family of instruments and from other partners and stakeholders wishing to contribute, and to provide updates on additions to the register to future meetings of the Conference of the Parties for the duration of the Strategic Plan;

Indicators and Companion Volume

7. *Notes* the indicative headline indicators and Companion Volume outline presented in document UNEP/CMS/Conf.11/Doc.15.2;
8. *Confirms* the need for additional inter-sessional work to strengthen the suite of materials to support implementation of the Strategic Plan, including:

⁵ Prideaux, M., (2013) *A Natural Affiliation: Developing the Role of NGOs in the Convention on Migratory Species Family*, Wild Migration, Australia.

- a) indicators for the Strategic Plan for Migratory Species, taking into account existing work such as that under the global Biodiversity Indicators Partnership;
- b) a Companion Volume on Implementation for the new Strategic Plan, based on available tools, to provide guidance on implementation of the Plan;

Extension of the Strategic Plan Working Group mandate

9. *Decides* to extend the mandate of the Strategic Plan Working Group to include the tasks of elaborating the indicators and Companion Volume during the triennium 2015-2017, and *requests* the Working Group to submit progress reports to the Standing Committee for approval of their progressive implementation. The new Terms of Reference for the Strategic Plan Working Group are appended as **Annex 2** to this Resolution;

10. *Requests* the Secretariat to undertake the necessary background compilation of material to feed in to the efforts of the Working Group, including:

- a) The work being undertaken by relevant specialist international fora on indicators, such as the global Biodiversity Indicators Partnership;
- b) Analysis of programmes of work and action plans adopted under the Convention and CMS Family instruments, along with their own indicators, for synergies;

Implementation

11. *Further requests* the Secretariat to consider amendments to the format for National Reports, where necessary, in respect of assessing implementation of the Strategic Plan and those indicators for which such reports are identified as a potentially important source of information, and to submit any proposed amendments to the Standing Committee for its consideration and transmission to the 12th Meeting of the Conference of the Parties;

12. *Decides* to keep the implementation of the Strategic Plan under review at its 12th, 13th and 14th meetings in the light of the Plan's stated goals, targets and indicators and in line with chapter 4 section 6 of the Strategic Plan;

13. *Recognizes* that a wide range of civil society organizations and other stakeholders make an invaluable contribution to implementing the Convention and to conserving migratory species, and encourages these organizations to report on this work to meetings of the Conference of the Parties; and

14. *Invites* UNEP, Parties, multilateral donors and others to provide financial assistance for the implementation of this Resolution.

Annex 1 to Draft Resolution

STRATEGIC PLAN FOR MIGRATORY SPECIES 2015-2023

The Strategic Plan for Migratory Species 2015-2023 as submitted to COP11 can be found in [UNEP/CMS/StC42/Inf.2](#)

Annex 2 to Draft Resolution

TERMS OF REFERENCE FOR THE STRATEGIC PLAN IMPLEMENTATION WORKING GROUP

Objectives

1. The main objectives of the Working Group will be to:
 - a) Develop new or identify existing detailed indicators for the Strategic Plan; and
 - b) Develop a “Companion Volume on Implementation” for the Strategic Plan, in particular by taking into account available tools under the CMS as well as other multilateral environmental agreements and by identifying gaps where new tools may need to be developed.
2. To this end, the Working Group will take into account the headline indicators and outline Companion Volume presented in document UNEP/CMS/COP11/Doc.15.2.
3. The Working Group will further take into account the implementation of the Strategic Plan for Biodiversity for the period 2011-2020, as well as the strategic documents of other global biodiversity-related multilateral environmental agreements, and any other relevant documents and materials the Working Group may consider appropriate.
4. The Working Group will report to the meetings of the Standing Committee for approval of progress in the identification and/or development of the indicators (and their progressive implementation) and guidance in the preparation of the Companion Volume during the inter-sessional period.
5. The Working Group will present its findings to the 12th Meeting of the Conference of the Parties.

Composition of the Working Group

6. The Working Group shall be composed of Parties to the Convention on the basis of the same regions as the Standing Committee, with a maximum of two representatives per region. The regional groups will select their representatives based on their knowledge of the CMS, the activities of the CMS family of instruments, and the implementation of the Convention. The Chairs of the Standing Committee and the Scientific Council shall be ex-officio members of the Working Group. Partner organizations and relevant multilateral environmental agreements’ secretariats will also be invited to contribute to the work of, and be observers of, the Group.
7. Contracting Parties shall be consulted by their regional representatives and the Working Group will also invite the views of and work in cooperation with the whole CMS family.
8. The Working Group will consult the CMS Scientific Council as appropriate, including on the scientific evidence underpinning relevant indicators.

9. The appointment of nominated representatives of the Working Group shall be agreed upon under the responsibility of the CMS Standing Committee no later than two months after the end of COP11.
10. The Chair and Vice-Chair shall be chosen from among the members of the Working Group under the responsibility of the CMS Standing Committee no later than three months after the end of COP11.
11. The work of the Working Group will be facilitated by the CMS Secretariat and supported partly from the core budget and partly from voluntary contributions.

ANNEX II

REGISTER OF SUB-TARGETS:

STRATEGIC PLAN FOR MIGRATORY SPECIES 2015-2023

This register is a “living” document comprising sub-targets contributed from the CMS Family of instruments and from other partners and stakeholders.

Strategic Plan Targets	Strategic Plan Indicators	Sub-targets	Relevant Indicators for Sub-targets
1. <i>(in full)</i>	<i>(in full)</i>		
2.			
3.			
4.			
5.			
6.			
7.			
8.			
9.			
10.			
11.			
12.			
13.			
14.			
15.			
16.			
No relevant Plan target			
No relevant Plan target			
No relevant Plan target			
No relevant Plan target			

ANNEX III

COMPANION VOLUME ON IMPLEMENTATION

This document provides some preliminary bullet points for possible future content of a Companion Volume on Implementation, which would support the implementation of the Strategic Plan.

1. Introduction

- Technical aspects of the Strategic Plan, including delivery mechanisms, supporting infrastructure and performance assessment.
- Implementation-related issues of the previous strategic plan that need attention.

2. Outreach, promotion and uptake of the Strategic Plan

- Key aspects of how outreach, promotion and uptake are to be achieved, and how the main challenges in this area should be addressed.

3. The role of the Convention on Migratory Species

- The specific role of the CMS and its Family of instruments as a primary delivery framework for the Plan.
- Explain that the CMS excels at transboundary cooperation for animal species conservation based on patterns of migration, as defined in the Convention text.

4. Decisions and programmes supporting the Plan

- List relevant CMS Family decisions, sub-strategies, guidelines and activity programmes supporting the Plan. Strategic objectives, commitments and priorities exist already in the Convention text, COP decisions, cooperation agreements and subsidiary thematic plans and strategies, and similarly within the self-governing contexts of the CMS Family.
- Explain how the Plan cascades hierarchically to subsidiary thematic programmes and work plans, and to the national implementation level.
- Details of activities relating to each Plan target could be tabulated in an annex, and any listing at the activity level could integrate the medium- (by 2017) and long-term (by 2020) activities from the CMS "Future Shape" review.
- Explain the role of individual CMS instruments, subsidiary bodies (Standing Committee, Scientific Council), national focal points, national committees and others. This can be in general terms, yet sufficiently detailed to make clear the allocation of specific responsibilities for implementing each of the Plan targets.
- Address the aim of achieving greater cohesion within the CMS Family.
- Provide help in guiding future decisions in support of delivering the Plan, under both the CMS and the instruments, including priorities for development of future CMS instruments and initiatives.
- Concerning national level implementation, CMS Parties could be invited, taking into account national needs and priorities, to set their own targets within the framework of the Plan (as with the model offered by the Strategic Plan for Biodiversity).
- There could in addition be a generic set of prioritization criteria for any kind of major decision or new initiative on migratory species, with the first criterion being "conformity with the Strategic Plan".
- Refer also to relevant supporting decisions and programmes beyond the CMS system.

5. Partnerships and related delivery frameworks

- Key partnerships between the CMS family and others.
- Other supporting delivery frameworks, including those of other Conventions, civil society, the private sector, national biodiversity plans, etc.

6. Capacity development

- Capacity development - This could include governance, training, organizational development, scientific standards, research priorities, etc.

7. Resources

- Resources - this could include people, information technology, project portfolios, etc.

8. Monitoring and evaluation

- Monitoring and evaluation - including indicators and milestones related to the Plan targets.

9. Reporting on progress

- The role of CMS national reports, and provision for progress reviews by the COP.
- Reporting by others.
- Other relevant reporting processes beyond the CMS.

Appendices (such as):

- Definitions.
- Key to abbreviations.
- Selected further reading/websites.
- Contact information.
- Implementation support for the Plan targets (a table of key activities and tools supporting each of the Plan targets, with detail on aspects such as timelines, and links to "Future Shape" medium (by 2017) and long-term (by 2020) activities).