



**CONVENTION ON  
MIGRATORY  
SPECIES**

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Agenda Item 14.2

**BUDGET FOR 2027–2029 AND PROGRAMME OF WORK FOR  
THE INTERSESSIONAL PERIOD BETWEEN COP15 AND COP16**

*(Prepared by the Secretariat)*

Summary:

As requested in Resolution 14.2 *Financial and Administrative Matters*, the Secretariat has prepared a proposed budget for the 2027–2029 triennium, with three budget scenarios.

A proposed Programme of Work for the intersessional period between COP15 and COP16 is provided as Annex 7. The document should be considered in conjunction with UNEP/CMS/COP15/Doc.14.1 *Execution of CMS Budget 2024–2025* and UNEP/CMS/COP15/Doc.14.3 *Resource Mobilization*.

This revision was issued to incorporate the outcomes of a comprehensive salary scale survey of General Service staff in the Bonn duty station after the finalization of the original budget document in December 2025.

## **BUDGET FOR 2027–2029 AND PROGRAMME OF WORK FOR THE INTERSESSIONAL PERIOD BETWEEN COP15 AND COP16**

### Background

1. This document responds to Resolution 14.2. *Financial and Administrative Matters* adopted by the Conference of the Parties at its 14<sup>th</sup> meeting (COP14), where it was decided that the Secretariat shall provide a proposed triennial budget and make it available to Parties 90 days before the date fixed for the opening of the ordinary meeting of the COP at which it is to be considered. The Secretariat published UNEP/CMS/COP15/Doc.14.2 in December 2025 in line with this deadline. After the document had been published, the UN Secretariat communicated changes to the General Service (GS) salary scale for the Bonn duty station, necessitating this revised document.
2. Paragraph 23 of Resolution 14.2 requests the Secretariat to prepare, in consultation with the Finance and Budget Subcommittee, budget proposals – with a staffing table showing the positions in the Secretariat and their status of occupation as well as a number of other elements – which include, at a minimum, budget scenarios for zero nominal growth and zero real growth, for the consideration of the Conference of the Parties. Paragraph 24 calls on the Secretariat to develop a draft Programme of Work for the intersessional period between COP15 and COP16 as part of the budget proposals.
3. The Secretariat sought the views of the Finance and Budget Subcommittee in developing its budget proposals for this document, including on the revisions, and adjusted them based on comments received. The Secretariat will seek the views of the Subcommittee on the current document prior to COP15. This budget document will also be discussed at the upcoming 57<sup>th</sup> meeting of the Standing Committee, which takes place just prior to COP15.

### Draft budget proposals for 2027–2029

#### **Introduction and factors relevant to all scenarios**

4. Using the budget for 2024–2026 adopted by COP14 and the execution of the CMS budget 2024–2025 (UNEP/CMS/COP15/Doc.14.1) as a basis, the current proposal includes three different scenarios for the 2027–2029 triennium, as summarized below:
  - Scenario 1: Zero nominal growth with respect to the 2024–2026 budget;
  - Scenario 2: Zero real growth with respect to the 2024–2026 budget; and
  - Scenario 3: Moderate growth.
5. The staffing costs for all scenarios are based on updated standard salary costs with a 2 per cent inflation rate (Annex 1), as in past budget proposals. Following the practice of United Nations agencies in Bonn, one standard salary was applied to the general service positions.
6. With the exception of the zero nominal growth scenario, a 2 per cent inflation rate has also been applied to the remaining budget items such as contractual services, operating costs, equipment, supplies and staff travel.

Current context for the CMS budget

7. There are many competing demands on funding for international priorities. CMS has a unique and compelling role to play in addressing the conservation of biodiversity and the drivers of environmental degradation through the lens of migratory species of wild animals and the habitats they need to survive. The conservation of migratory species is vital for the functioning of natural ecosystems, provides enormous benefits for human well-being, and is essential for achieving sustainable development.
8. Now more than ever, CMS needs to be well-equipped to deliver on its mandate, particularly in light of the state of biodiversity loss, climate change and other global challenges. The first ever *State of the World's Migratory Species* was launched at COP14 (2024) and documented the conservation status and major threats for migratory species, in particular, the overexploitation of migratory species and the loss and fragmentation of their habitat as well as providing concrete solutions.
9. The work under CMS also directly contributes to the achievement of the Kunming-Montreal Global Biodiversity Framework (KMGBF) as well as other global priorities. In particular, CMS continues to be a global leader on the cross-cutting issue of ecological connectivity, helping to deliver KMGBF Goal A and Targets 1, 2, 3 and 12. CMS is also poised to launch a major new global initiative to ensure that any taking of migratory species is legal and sustainable, helping to deliver KMGBF Targets 4, 5 and 9.
10. Finally, CMS has proven its ability to effectively utilize its core budget – which largely covers a relatively modest staffing contingent – to multiply its impact around the world through successful engagement with a diverse array of partners. An investment in CMS delivers benefits that are greatly multiplied.

Key considerations for the three scenarios

11. In examining the three scenarios, there are a number of considerations to bear in mind. First, the standard salary costs for professional staff reflect incremental revisions to the salary scale, post adjustments for the Bonn duty station and relevant staff entitlements such as health insurance.
12. After finalization of the budget document, the Secretariat was informed of changes to the General Service (GS) salary scale for the Bonn duty station based on the outcomes of a comprehensive salary survey conducted by the UN Secretariat in 2024. An initial increase of 9.6 per cent was applied retroactively from 1 December 2024. In January 2026, the Secretariat was informed of additional changes to the GS salary scale with an 8.6 percent increase effective 1 December 2025. As communicated by the UN Secretariat, an additional 5.2 percent increase is expected to be effective 1 December 2026. As a result of these changes to the General Service salary scale, the Secretariat has prepared this revised budget document to reflect the updated scale in the standard salary costs, and to make reductions in other aspects of the proposed budget scenarios.
13. Second, Scenarios 2 and 3 include funding for a limited number of core Secretariat responsibilities mandated by the Convention, which relate to the national reporting process, and analysis and maintenance of the database for CMS-listed species and Range States. This revised document reduces the funding request for these areas significantly from what was included in the original document published in December 2025.

14. Third, the Secretariat continues to operate with human resource deficits, particularly with respect to its Aquatic team, Science Unit and Information Management, Communication and Awareness Raising Unit (IMCA). The need to address these capacity gaps has become more urgent. Scenario 3 provides a balanced approach to addressing these needs, through a mix of one regular staff position and the use of consultants/independent contractors.
15. Lastly, arrears continue to remain a concern, and need to be addressed, as described in detail in document UNEP/CMS/COP15/Doc.14.1 *Execution of CMS Budget 2024–2025*.

### Budget Scenarios for 2027–2029

16. The budget proposals follow the same format that was presented to and adopted by COP14. Further details for each scenario are explained below and provided in Annex 4 with comparison of the budget scenarios of the original budget document.

#### Scenario 1: Zero nominal growth with respect to the 2024–2026 budget

17. Under Scenario 1, no increase is foreseen with respect to the approved budget for the triennium 2024–2026. This option provides funding for all regular Secretariat staff positions that are currently filled (or under recruitment), using the updated standard salary cost with a 2 per cent increase per annum. The figures for the remaining budget items remain as adopted by COP14. To maintain the same total budget in this scenario, no funds are allocated for the meetings of the governing bodies, such as servicing the COP, meetings of the Standing Committee (StC) and meetings of the Sessional Committee of the Scientific Council (ScC-SC), nor for staff travel to COP16. Furthermore, the Secretariat cut the following budget items, which were included in the original budget document published in December 2025. These are contractual services such as translations, report writing, staff development (training and retreats) and Secretariat staff travel. In summary, the zero nominal budget provides only for staffing costs and operating costs of the Secretariat. Therefore, the Secretariat would need to significantly mobilize extra-budgetary resources to organize the meetings of the governing bodies and for the other areas where no funding is allocated.

**Table 1. Zero nominal growth budget per object of expenditure for the period 2027-2029 (Euros)**

Object of expenditures	Total budget in Revision 1	Total budget in the original budget document
Staff	8,076,841	7,698,977
Contractual services	31,975	132,960
Operating costs	482,552	548,413
Supplies	19,213	19,213
Equipment	34,785	34,785
Travel	-	211,018
Programme Support Costs (13%)	1,123,897	1,123,897
<b>Grand total</b>	<b>9,769,263</b>	<b>9,769,263</b>

## Scenario 2: Zero real growth with respect to the 2024–2026 budget

18. Under Scenario 2, an increase of 16.3 per cent is foreseen with respect to the approved budget for the triennium 2024–2026. All regular staff posts currently filled (or under recruitment) would be maintained at the updated standard salary cost with a 2 per cent increase, and a 2 per cent incremental inflation rate would be applied for all budget items, except for servicing of governing bodies and staff travel to COP. The figures in red in the Scenario 2 budget indicate either a new budget item or an increase in the cost of the budget item compared with the COP14 budget.
19. Scenario 2 includes updated costs of meetings of governing bodies, which are due to the increased number of members eligible for funding support following a change in the eligibility criteria adopted by COP14 as well as increased costs of logistical arrangements such as security and catering provided at the United Nations premises in Bonn. The total increase in the cost of StC and ScC-SC meetings amounts to €16,160 and €31,724, respectively, for the triennium.
20. This scenario also includes costs that relate to two specific core responsibilities of the Secretariat that are set forth in the Convention text: to prepare reports on the implementation of the Convention for the consideration of the COP (Article IX, paragraph 4(e)), and to maintain and publish a list of Range States of all migratory species included in Appendices I and II (Article VI, paragraph 1; and Article IX, paragraph 4(f)). Up until now, costs related to these responsibilities have been covered by voluntary contributions, which are highly unpredictable; securing these also requires significant effort and Secretariat staff time. These are further described below.
21. €56,000 for the triennium is included for analysis of national reports. This analysis provides essential information on the effectiveness of action taken by CMS Parties to implement the Convention and its Resolutions and Decisions and serves as a basis for future policy decisions. As such, it is proposed that a budgetary allocation in 2029 be included to cover this core area of the Secretariat's work.
22. €26,500 (reduced from €51,800 of the original budget document) for the triennium is included for the cost of the online national reporting system. UNEP–WCMC developed the original version of the Online Reporting System (ORS) more than a decade ago and it has been used by CMS Parties for their national reporting obligations. UNEP–WCMC has been collaborating closely with the Secretariats of various multilateral environmental agreements (MEAs) to support the development of a new ORS. The improved ORS is designed to further streamline national reporting, enhance data accessibility, and facilitate more efficient collaboration among MEAs and reporting Parties. Therefore, the Secretariat proposes to include:
  - i) a one-time budget of €12,700 for the transition to the new platform for online reporting, which entails the technical set-up and interim support of use of the existing ORS system prior to moving to the new system;
  - ii) an annual budget of €4,600 for maintaining the upgraded ORS for the triennium.
23. €36,050 (reduced from €51,500 of the original budget document) for the triennium is included for the cost of managing and maintaining accurate information on the Range States of CMS-listed species. Detailed information and background on this area are provided in Annex 3.

**Table 2. Zero real growth budget per object of expenditure for the period 2027-2029 (Euros)**

Object of expenditure for	Total budget in Revision 1	Total budget in the original budget document
Staff	8,076,841	7,698,977
<b>Contractual services</b>	<b>819,072</b>	<b>859,822</b>
Operating costs	578,016	578,016
Supplies	20,390	20,390
Equipment	36,913	36,913
<b>Travel</b>	<b>525,636</b>	<b>525,636</b>
Programme Support Costs (13%)	1,307,393	1,263,568
<b>Grand total</b>	<b>11,364,261</b>	<b>10,983,322</b>

### Scenario 3: Moderate growth

24. Scenario 3 is based on Scenario 2, with the addition of funds for human resource priorities of the Secretariat. The revised budget document significantly reduces the proposed areas for increased capacity from the original budget document by removing the funding request for Contractor - Documents and Meeting Management Officer and changing the request for Programme Officer (P2) - Science Unit from staff position to a contractor. To reduce the cost of Scenario 3, the Secretariat also cut the funding request for Digital infrastructure and data access, which was included in the original budget document in December 2025. In summary, this scenario aims to address the most urgent human resource needs of the Secretariat by adding one P2 professional position, while including funding for two contractors to cover other staffing needs.
25. Scenario 3 foresees an increase of 7.57 per cent with respect to the zero real growth budget scenario. The figures in red in the Scenario 3 budget indicate either a new budget item or an increase in the cost of the budget item compared with the zero real budget scenario. Details of the proposed changes and the justifications are set out below.
26. P2 Programme Officer - Aquatic Species. The Aquatic Species Team supports the work of five MOUs and ASCOBANS, as well as all of the aquatic aspects of the CMS Programme of Work. Yet, it has no full-time staff member dedicated solely to implementing the CMS Aquatic Work Programme, which is the broadest under CMS, covering an extensive number of species, including mammals, reptiles and fish in both marine and freshwater environments, and threats such as bycatch, marine pollution, infrastructure and deep-seabed mining. There is insufficient capacity for the Secretariat to engage in key global processes such as the Agreement on Biodiversity Beyond National Jurisdiction (BBNJ Agreement), or with Regional Fisheries Management Organizations (RFMOs) and other fisheries bodies, and with other major actors such as the Convention on Biological Diversity (CBD) and UNEP. As recent scientific reports – including the *State of the World's Migratory Species* (2023) – conclude, aquatic species are among those most in need of CMS attention. Therefore, the Secretariat proposes establishing a full-time position (P2) in the Aquatic Unit, starting from 1 January 2027. It should be noted that this is the third time the Secretariat has submitted a request for funding for this new position to COP for consideration, and the need for this position has only grown in the past years.

27. Contractor - Programme Officer (P2) – Science Unit. The Scientific Unit has only one full-time staff member (P4) to service the meetings of the Scientific Council and its Sessional Committee, and to support the implementation of the numerous CMS Programmes on scientific and cross-cutting issues. For COP15, this unit is responsible for over 20 agenda items. The issues covered by the Unit include Climate Change, Ecological Connectivity, Avian Influenza, Wildlife Health and Light Pollution, among others. The Unit also leads on the Atlas of Migration, and the development of the *State of the World's Migratory Species*, including interim reports. In addition, the Unit is responsible for preparing the template and guidance for national reports, as well as for keeping the Appendices updated. The Unit has been supported by various interns and short-term consultants on a temporary basis for many years but cannot continue to be supported in this manner. Although the Secretariat believes a full-time position at the P2 level is warranted, in order to reduce the cost, the Secretariat proposes hiring a long-term individual contractor starting from 1 January 2027.
28. Contractor – Information Systems Assistant (G6). Maintaining an effective website for CMS is key to implementing numerous core responsibilities of the CMS Secretariat set forth in Article IX of the Convention. These include maintaining and publishing a list of the recommendations made by the Conference of the Parties and providing information for the general public about the Convention. Furthermore, the [Samarkand Strategic Plan for Migratory Species](#) (Targets 6.1 and 6.2) calls for increasing awareness of migratory species and CMS. The CMS Secretariat has a responsibility to maintain information infrastructure in accordance with current technology standards. This includes aligning the CMS website with the UN Secretariat's administrative instruction on website publishing ([ST/AI/2022/2](#)); the United Nations 2.0 strategy as described in the [Refined Elements of the Information and Communications Technology Strategy – Report of the Secretary-General](#), and [General Assembly Resolution A/RES/79/258 B](#) concerning the Information and Communications Technology Strategy 2025. At present, the CMS Secretariat does not have dedicated technical personnel responsible for maintaining its various websites and digital infrastructure, including the main corporate CMS website, the websites of over 20 agreements under CMS, online workspaces, meeting registration tools, and project sites. Establishing a staff position would help ensure that the Convention's information systems remain effective, consistent with evolving technological standards, and able to address increasing information security risks. However, to reduce the cost, the Secretariat proposes hiring an individual contractor in lieu of creating a new staff position.
29. The total additional funding to cater for these human resource priorities is listed below:
- A full-time Associate Programme Officer in the Aquatic Species Unit (P2): €373,684
  - A contractor - Associate Programme Officer in the Science Unit (P2): €214,958
  - A contractor - Information Systems Assistant (G6) in the IMCA Unit: €172,969.

**Table 3. Moderate growth budget per object of expenditure for the period 2027-2029 (Euros)**

Object of expenditure	Total budget in Revision 1	Total budget in the original budget document
Staff	8,450,525	8,451,376
Contractual services	1,206,999	1,337,749
Operating costs	578,016	578,016
Supplies	20,390	20,390
Equipment	36,913	36,913
Travel	525,636	525,636
Programme Support Costs (13%)	1,406,402	1,423,510
<b>Grand total</b>	<b>12,224,882</b>	<b>12,373,591</b>

#### Staffing table

30. The staffing table for the Secretariat adopted by COP14 shows that 10.77 professional posts and 7.5 general service posts were funded from the core budget. Changes to the staffing table are incorporated in the zero nominal and zero real growth budget scenarios to reflect the updated cost of sharing three professional positions with ASCOBANS during the intersessional period. Under Scenario 3, the number of professional posts funded by the core budget will increase by one compared with the zero nominal and zero real budget scenarios. The staffing table for the proposed budget 2027–2029 is shown in Annex 2. Furthermore, organigramme of the Secretariat is provided in Annex 6 with status of the occupation.

#### Programme Support Costs (PSC)

31. In accordance with United Nations General Assembly Resolution 35/217 of 17 December 1980, the UNEP charges a 13 per cent fee on Trust Fund expenditure for administering the CMS Secretariat. The General Assembly resolution is intended to ensure that the core resources provided to UN organizations are not diverted away from the core mandates approved by their legislative organs towards administering or implementing extra-budgetary activities. In the case of UNEP, the Executive Director has, in accordance with the established PSC policy, decided to return a portion of the PSC charged on the expenditure of all the funds in the CMS Family to help cover the costs of the CMS Secretariat’s administrative support services. These resources are currently used to fund one professional position (Administrative and Finance Management Officer – P4), four full-time General support (GS) staff positions in Bonn, Germany, and one half of a GS position in Abu Dhabi, United Arab Emirates.

#### Scale of contributions by the Parties

32. Parties’ assessed contributions for each of the budget scenarios with indicative average annual contributions are contained in Annex 5. The assessed contributions are based on the current United Nations scale of assessment for 2025–2027, which was adopted by the General Assembly through Resolution A/RES/79/249 of 24 December 2024. This is adjusted to take account of the fact that not all Member States of the United Nations are Parties to the Convention. Annex 5 also provides, for the sake of comparison, the assessed contributions for the period 2024–2026 as adopted by COP14.

### Recommended actions

33. The Conference of the Parties is recommended to review and adopt the draft Resolution contained in Annex 8 of this document. To facilitate review and discussion, the Secretariat has summarized the proposed changes or amendments to Resolution 14.2, which is the basis of the draft Resolution for COP15.

### Annexes

- Annex 1: Standard salary costs
- Annex 2: Staffing table for the proposed budget 2027–2029
- Annex 3: Background and rationale for CMS-listed Species Data Management
- Annex 4 (A): Proposed budget for the triennium 2027–2029; Scenario 1 – zero nominal growth
- Annex 4 (B): Proposed budget for the triennium 2027–2029; Scenario 2 – zero real growth
- Annex 4 (C): Proposed budget for the triennium 2027–2029; Scenario 3 – moderate growth
- Annex 5: Scale of contributions to the triennium 2027–2029
- Annex 6: Organigramme
- Annex 7: Proposed Programme of Work for the intersessional period between COP15 and COP16
- Annex 8: Draft Resolution

**STANDARD SALARY COSTS**

(in euros)

<i>Level</i>	<i>2027</i>	<i>2028</i>	<i>2029</i>
D-1	243,099	247,961	252,920
P-4	194,170	198,053	202,014
P-3	155,580	158,692	161,865
P-2	122,103	124,545	127,036
GS	103,039	105,100	107,202

## ANNEX 2

## STAFFING TABLE FOR THE PROPOSED BUDGET 2027–2029

Professional positions and higher	Scenario 1 & 2	Scenario 3 in Revision 1	Scenario 3 in the original budget document
D-1	0.98	0.98	0.98
P-5			
P-4	4.97	4.97	4.97
P-3	2.30	2.30	2.30
P-2	2.50	3.50	4.50
<b>Subtotal</b>	<b>10.75</b>	<b>11.75</b>	<b>12.75</b>
<b>General Service positions</b>			
G-7	1	1	1
G-6	2	2	2
G-5	4	4	4
G-4	0.5	0.5	0.5
<b>Subtotal</b>	<b>7.5</b>	<b>7.5</b>	<b>7.5</b>
<b>Grand Total</b>	<b>18.25</b>	<b>19.25</b>	<b>20.25</b>

## BACKGROUND AND RATIONALE FOR CMS-LISTED SPECIES DATA MANAGEMENT

### Proposed Budget: €36,050

Article VI, paragraph 1, of the Convention requests the Secretariat to keep an up-to-date list of the Range States of migratory species listed in Appendices I and II, using information received from the Parties. The Secretariat maintains the list of 677 species in an online CMS Species List database. Specific Species List websites are also in place for selected CMS Family Instruments (Agreements and Memoranda of Understanding). The UNEP World Conservation Monitoring Centre (UNEP–WCMC) has developed a separate database, Species+, which provides a broader list of 1,353 CMS- and CMS Family-listed migratory species, including species covered by higher taxonomic level CMS listings (i.e, genus- or family-level listings).

However, the CMS Species List has not been regularly updated in the past decade, and while UNEP–WCMC have maintained the list of CMS species in Species+, updates to Range State data have not been systematically made.

A comprehensive update of information held in these databases is ongoing, based on approval by the 56<sup>th</sup> meeting of the Standing Committee (document UNEP/CMS/StC.56/Inf.23), using savings identified in the core budget of the Trust Fund, in line with Resolution 14.2. Once the initial update is completed, the long-term ongoing management of the CMS-listed species names and Range States requires sustained funding, in line with the proposal in the table below

<b>Activity</b>	<b>Description</b>	<b>Proposed budget (€)</b>
Post-COP15 updates (listings, nomenclature, distribution)	Ensuring that species data are kept up to date following decisions taken at COPs, <ol style="list-style-type: none"> <li>a. Review the new draft Appendices post-COP and reflect the new listings in Species+, including distribution information, common names and synonyms,</li> <li>b. Make the necessary taxonomic changes arising from decisions taken at the COP in Species+,</li> <li>c. Provide details of the necessary updates of the Species List database</li> </ol>	10,300
Pre-COP16 and ongoing support	Respond to direct queries and provide ad hoc advice to the Secretariat and/or CMS Parties relating to species distribution and taxonomy/nomenclature, Verify any changes in Range State information, as provided by CMS Parties in their national reports, against the scientific literature and update Species+	10,300
CMS Family instruments	Update Species+ once during the triennium to include new CMS instrument listings, including notes on any differences in taxonomy between the CMS Appendices and CMS instruments	5,100
Database support and maintenance (3 years)	Ongoing maintenance of the Species+ database to host the CMS data, fix any bugs that may arise, and to ensure the provision of comma separated values (csv) outputs for inclusion in the CMS Species List	10,350
<b>TOTAL</b>		<b>36,050</b>

## ANNEX 4 (A)

**PROPOSED BUDGET FOR THE TRIENNIUM 2027–2029**  
**SCENARIO 1 – ZERO NOMINAL GROWTH** (all figures in euros)

Object of expenditure	2027	2028	2029	Total	Total budget in original budget document
<b>Staff costs</b>					
Professional staff	1,866,353	1,903,680	1,941,754	5,711,787	5.745.333
General support staff	772,793	788,248	804,013	2,365,054	1.953.645
<b>Subtotal</b>	<b>2,639,146</b>	<b>2,691,928</b>	<b>2,745,767</b>	<b>8,076,841</b>	<b>7.698.977</b>
<b>Contractual services</b>					
Contractual services (translations and report writing)				-	91.553
Servicing of governing bodies (translations, interpretation, etc.)		-	-	-	0
Information material and document production	13,530	13,801	4,644	31,975	41.407
<b>Subtotal</b>	<b>13,530</b>	<b>13,801</b>	<b>4,644</b>	<b>31,975</b>	<b>132.960</b>
<b>Operating costs</b>					
ICT tools, website development and maintenance	7,036	7,177	7,320	21,533	21.533
Staff development (training, retreats, etc.)				-	65.861
Information technology services (including UNV)	75,770	77,285	78,831	231,887	231.887
Office automation services (printer leases, hosting, etc.)	10,824	11,040	11,261	33,126	33.126
Communication and courier services	10,000	10,200	10,404	30,604	30.604
Miscellaneous	4,046	4,127	4,210	12,383	12.382
Umoja	50,000	51,000	52,020	153,020	153.020
<b>Subtotal</b>	<b>157,676</b>	<b>160,830</b>	<b>164,047</b>	<b>482,552</b>	<b>548.413</b>
<b>Supplies</b>					
Office supplies	6,278	6,404	6,532	19,213	19.213
<b>Subtotal</b>	<b>6,278</b>	<b>6,404</b>	<b>6,532</b>	<b>19,213</b>	<b>19.213</b>
<b>Equipment</b>					0
Non-expendable equipment	11,366	11,593	11,825	34,785	34.785
<b>Subtotal</b>	<b>11,366</b>	<b>11,593</b>	<b>11,825</b>	<b>34,785</b>	<b>34.785</b>
<b>Travel</b>					
Staff travel				-	211.018
Staff travel - COP15				-	0
Standing Committee meetings				-	0
Scientific Council meetings				-	0
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>211.018</b>
<b>Total</b>	<b>2,827,996</b>	<b>2,884,556</b>	<b>2,932,815</b>	<b>8,645,366</b>	<b>8.645.365</b>
Programme Support Costs (13%)	367,639	374,992	381,266	1,123,898	1.123.897
<b>Grand total</b>	<b>3,195,635</b>	<b>3,259,548</b>	<b>3,314,080</b>	<b>9,769,264</b>	<b>9.769.263</b>

**PROPOSED BUDGET FOR THE TRIENNIUM 2027–2029**  
**SCENARIO 2 – ZERO REAL GROWTH** (all figures in euros)

Object of expenditure	2027	2028	2029	Total	Total budget in original budget document
<b>Staff costs</b>					
Professional staff	1,866,353	1,903,680	1,941,754	5,711,787	5.745.333
General support staff	772,793	788,248	804,013	2,365,054	1.953.645
<b>Subtotal</b>	<b>2,639,146</b>	<b>2,691,928</b>	<b>2,745,767</b>	<b>8,076,841</b>	<b>7.698.977</b>
<b>Contractual Services</b>					
Contractual services (translations & report writing)	101,544	103,575	105,646	310,765	310.765
Servicing of governing bodies (translations, interpretation)		0	345,814	345,814	345.814
Information material and document production	14,359	14,646	14,939	43,943	43.943
Analysis of national reports	0	0	56,000	56,000	56.000
Online national reporting transition & maintenance	17,300	4,600	4,600	26,500	51.800
CMS-listed species database management	15,450	15,450	5,150	36,050	51.500
<b>Subtotal</b>	<b>148,653</b>	<b>138,271</b>	<b>532,149</b>	<b>819,072</b>	<b>859.822</b>
<b>Operating Costs</b>					
ICT tools, website development and maintenance	7,466	7,616	7,768	22,850	22.850
Staff Development (training, retreats etc.)	21,541	21,972	22,412	65,925	65.925
Information Technology services (including UNV)	80,408	82,016	83,656	246,079	246.079
Office automation services (printer leases, hosting)	11,487	11,717	11,951	35,156	35.156
Communication and courier services	10,612	10,824	11,041	32,477	32.477
Miscellaneous	4,294	4,380	4,468	13,142	13.142
Umoja	53,060	54,122	55,204	162,386	162.386
<b>Subtotal</b>	<b>188,869</b>	<b>192,647</b>	<b>196,500</b>	<b>578,016</b>	<b>578.016</b>
<b>Supplies</b>					
Office supplies	6,663	6,796	6,932	20,390	20.390
<b>Subtotal</b>	<b>6,663</b>	<b>6,796</b>	<b>6,932</b>	<b>20,390</b>	<b>20.390</b>
<b>Equipment</b>					
Non-expendable equipment	12,062	12,303	12,549	36,913	36.913
<b>Subtotal</b>	<b>12,062</b>	<b>12,303</b>	<b>12,549</b>	<b>36,913</b>	<b>36.913</b>
<b>Travel</b>					
Staff travel	73,172	74,635	76,128	223,935	223.935
Staff travel - COP16		0	63,341	63,341	63.341
Standing Committee meetings		38,000	38,760	76,760	76.760
Scientific Council meetings	80,000	81,600		161,600	161.600

Object of expenditure	2027	2028	2029	Total	Total budget in original budget document
<b>Subtotal</b>	<b>153,172</b>	<b>194,235</b>	<b>178,229</b>	<b>525,636</b>	<b>525.636</b>
Total	3,148,563	3,236,180	3,672,125	10,056,868	9.719.754
Programme Support Costs	409,313	420,703	477,376	1,307,393	1.263.568
<b>Grand total</b>	<b>3,557,877</b>	<b>3,656,883</b>	<b>4,149,502</b>	<b>11,364,261</b>	<b>10.983.322</b>

**PROPOSED BUDGET FOR THE TRIENNIUM 2027–2029**  
**SCENARIO 3 – MODERATE GROWTH** (all figures in euros)

Object of expenditure	2027	2028	2029	Total	Total budget in the original budget document
<b>Staff costs</b>					
Professional staff	1,988,456	2,028,225	2,068,790	6,085,471	6.497.732
General support staff	772,793	788,248	804,013	2,365,054	1.953.645
<b>Subtotal</b>	<b>2,761,249</b>	<b>2,816,474</b>	<b>2,872,803</b>	<b>8,450,525</b>	<b>8.451.376</b>
<b>Contractual Services</b>					
Contractual services (translations & report writing)	101,544	103,575	105,646	310,765	310.765
Contractor – HR priorities	127,895	129,300	130,733	387,927	387.927
Servicing of governing bodies (translations, interpretation)	0	0	345,814	345,814	345.814
Information material and document production	14,359	14,646	14,939	43,943	43.943
Analysis of national reports	-	-	56,000	56,000	56.000
Online national reporting transition & maintenance	17,300	4,600	4,600	26,500	51.800
CMS-listed species database management	15,450	15,450	5,150	36,050	51.500
Digital infrastructure and data access					90.000
<b>Subtotal</b>	<b>276,548</b>	<b>267,570</b>	<b>662,882</b>	<b>1,206,999</b>	<b>1,337,749</b>
<b>Operating Costs</b>					
ICT tools, website development and maintenance	7,466	7,616	7,768	22,850	22.850
Staff Development (training, retreats etc.)	21,541	21,972	22,412	65,925	65.925
Information Technology services (including UNV)	80,408	82,016	83,656	246,079	246.079
Office automation services (printer leases, hosting)	11,487	11,717	11,951	35,156	35.156
Communication and courier services	10,612	10,824	11,041	32,477	32.477
Miscellaneous	4,294	4,380	4,468	13,142	13.142
Umoja	53,060	54,122	55,204	162,386	162.386
<b>Subtotal</b>	<b>188,869</b>	<b>192,647</b>	<b>196,500</b>	<b>578,016</b>	<b>578.016</b>
<b>Supplies</b>					
Office supplies	6,663	6,796	6,932	20,390	20.390
<b>Subtotal</b>	<b>6,663</b>	<b>6,796</b>	<b>6,932</b>	<b>20,390</b>	<b>20.390</b>
<b>Equipment</b>					0
Non-expendable equipment	12,062	12,303	12,549	36,913	36.913
<b>Subtotal</b>	<b>12,062</b>	<b>12,303</b>	<b>12,549</b>	<b>36,913</b>	<b>36.913</b>
<b>Travel</b>					
Staff travel	73,172	74,635	76,128	223,935	223.935

Object of expenditure	2027	2028	2029	Total	Total budget in the original budget document
Staff travel - COP16		0	63,341	63,341	63.341
Standing Committee meetings		38,000	38,760	76,760	76.760
Scientific Council meetings	80,000	81,600		161,600	161.600
<b>Subtotal</b>	<b>153,172</b>	<b>194,235</b>	<b>178,229</b>	<b>525,636</b>	<b>525.636</b>
Total	3,398,561	3,490,024	3,929,894	10,818,479	10.950.081
Programme Support Costs	441,813	453,703	510,886	1,406,402	1.423.510
<b>Grand total</b>	<b>3,840,374</b>	<b>3,943,728</b>	<b>4,440,780</b>	<b>12,224,882</b>	<b>12.373.591</b>

**SCALE OF CONTRIBUTIONS TO THE TRIENNIUM BUDGET 2027–2029**

(all figures in euros)

N°	Party	UN Scale 2025-2027	Adjusted scale	Zero-Nominal		Zero-real		Scenario 3		Total assessed contributions 2024-2026
				Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	
1	Afghanistan	0.005	0.012	1,214	405	1,413	471	1,520	507	1,349
2	Albania	0.010	0.025	2,429	810	2,825	942	3,039	1,013	1,799
3	Algeria	0.087	0.216	21,132	7,044	24,582	8,194	26,443	8,814	24,505
4	Angola	0.010	0.025	2,429	810	2,825	942	3,039	1,013	2,248
5	Antigua and Barbuda	0.002	0.005	486	162	565	188	608	203	450
6	Argentina	0.490	1.218	119,017	39,672	138,449	46,150	148,934	49,645	161,643
7	Armenia	0.007	0.017	1,700	567	1,978	659	2,128	709	1,574
8	Australia	2.040	5.072	495,501	165,167	576,400	192,133	620,051	206,684	474,588
9	Austria	0.626	1.556	152,051	50,684	176,876	58,959	190,270	63,423	152,650
10	Bangladesh	0.010	0.025	2,429	810	2,825	942	3,039	1,013	2,248
11	Bahrain	0.050	0.124	12,145	4,048	14,127	4,709	15,197	5,066	12,140
12	Belarus	0.043	0.107	10,444	3,481	12,150	4,050	13,070	4,357	9,217
13	Belgium	0.773	1.922	187,756	62,585	218,410	72,803	234,951	78,317	186,148
14	Benin	0.005	0.012	1,214	405	1,413	471	1,520	507	1,124
15	Bolivia (Plurinational State of)	0.018	0.045	4,372	1,457	5,086	1,695	5,471	1,824	4,272
16	Bosnia and Herzegovina	0.014	0.035	3,400	1,133	3,956	1,319	4,255	1,418	2,698
17	Brazil	1.411	3.508	342,721	114,240	398,676	132,892	428,868	142,956	452,556
18	Bulgaria	0.071	0.177	17,245	5,748	20,061	6,687	21,580	7,193	12,590

N°	Party	UN Scale 2025-2027	Adjusted scale	Zero-Nominal		Zero-real		Scenario 3		Total assessed contributions 2024-2026
				Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	
19	Burkina Faso	0.005	0.012	1,214	405	1,413	471	1,520	507	899
20	Burundi	0.001	0.002	243	81	283	94	304	101	225
21	Cabo Verde	0.001	0.002	243	81	283	94	304	101	225
22	Cameroon	0.014	0.035	3,400	1,133	3,956	1,319	4,255	1,418	2,923
23	Central African Republic	0.001	0.002	243	81	283	94	304	101	225
24	Chad	0.005	0.012	1,214	405	1,413	471	1,520	507	674
25	Chile	0.374	0.930	90,842	30,281	105,673	35,224	113,676	37,892	94,423
26	Congo	0.005	0.012	1,214	405	1,413	471	1,520	507	1,124
27	Cook Islands	0.001	0.002	243	81	283	94	304	101	225
28	Costa Rica	0.063	0.157	15,302	5,101	17,801	5,934	19,149	6,383	15,512
29	Côte d'Ivoire	0.024	0.060	5,829	1,943	6,781	2,260	7,295	2,432	4,946
30	Croatia	0.088	0.219	21,375	7,125	24,864	8,288	26,747	8,916	20,458
31	Cuba	0.122	0.303	29,633	9,878	34,471	11,490	37,081	12,360	21,358
32	Cyprus	0.035	0.087	8,501	2,834	9,889	3,296	10,638	3,546	8,093
33	Czechia	0.344	0.855	83,555	27,852	97,197	32,399	104,558	34,853	76,438
34	Democratic Republic of the Congo	0.010	0.025	2,429	810	2,825	942	3,039	1,013	2,248
35	Denmark	0.531	1.320	128,976	42,992	150,033	50,011	161,396	53,799	124,324
36	Djibouti	0.002	0.005	486	162	565	188	608	203	225
37	Dominican Republic	0.069	0.172	16,760	5,587	19,496	6,499	20,972	6,991	15,063
38	Ecuador	0.065	0.162	15,788	5,263	18,366	6,122	19,757	6,586	17,311
39	Egypt	0.182	0.453	44,206	14,735	51,424	17,141	55,318	18,439	31,250
40	Equatorial Guinea	0.008	0.020	1,943	648	2,260	753	2,432	811	2,698

N°	Party	UN Scale 2025-2027	Adjusted scale	Zero-Nominal		Zero-real		Scenario 3		Total assessed contributions 2024-2026
				Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	
41	Eritrea	0.001	0.002	243	81	283	94	304	101	225
42	Estonia	0.045	0.112	10,930	3,643	12,715	4,238	13,678	4,559	9,892
43	Eswatini	0.002	0.005	486	162	565	188	608	203	450
44	Ethiopia	0.010	0.025	2,429	810	2,825	942	3,039	1,013	2,248
45	European Union		2.500	244,232	81,411	284,107	94,702	305,622	101,874	244,231
46	Fiji	0.003	0.007	729	243	848	283	912	304	899
47	Finland	0.386	0.960	93,757	31,252	109,064	36,355	117,323	39,108	93,749
48	France	3.858	9.592	937,080	312,360	1,090,074	363,358	1,172,625	390,875	970,758
49	Gabon	0.011	0.027	2,672	891	3,108	1,036	3,343	1,114	2,923
50	Gambia	0.001	0.002	243	81	283	94	304	101	225
51	Georgia	0.009	0.022	2,186	729	2,543	848	2,736	912	1,799
52	Germany	5.692	14.152	1,382,544	460,848	1,608,268	536,089	1,730,063	576,688	1,373,854
53	Ghana	0.025	0.062	6,072	2,024	7,064	2,355	7,599	2,533	5,396
54	Greece	0.280	0.696	68,010	22,670	79,114	26,371	85,105	28,368	73,065
55	Guinea	0.004	0.010	972	324	1,130	377	1,216	405	674
56	Guinea-Bissau	0.001	0.002	243	81	283	94	304	101	225
57	Honduras	0.010	0.025	2,429	810	2,825	942	3,039	1,013	2,023
58	Hungary	0.223	0.554	54,165	18,055	63,008	21,003	67,780	22,593	51,258
59	India	1.106	2.750	268,639	89,546	312,499	104,166	336,165	112,055	234,708
60	Iran (Islamic Republic of)	0.386	0.960	93,757	31,252	109,064	36,355	117,323	39,108	83,407
61	Iraq	0.131	0.326	31,819	10,606	37,014	12,338	39,817	13,272	28,777
62	Ireland	0.472	1.174	114,645	38,215	133,363	44,454	143,463	47,821	98,694

N°	Party	UN Scale 2025-2027	Adjusted scale	Zero-Nominal		Zero-real		Scenario 3		Total assessed contributions 2024-2026
				Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	
63	Israel	0.609	1.514	147,922	49,307	172,072	57,357	185,103	61,701	126,122
64	Italy	2.813	6.994	683,257	227,752	794,810	264,937	855,001	285,000	716,940
65	Jordan	0.021	0.052	5,101	1,700	5,934	1,978	6,383	2,128	4,946
66	Kazakhstan	0.131	0.326	31,819	10,606	37,014	12,338	39,817	13,272	29,901
67	Kenya	0.037	0.092	8,987	2,996	10,454	3,485	11,246	3,749	6,744
68	Kyrgyzstan	0.003	0.007	729	243	848	283	912	304	450
69	Latvia	0.050	0.124	12,145	4,048	14,127	4,709	15,197	5,066	11,241
70	Lebanon	0.022	0.055	5,344	1,781	6,216	2,072	6,687	2,229	8,093
71	Liberia	0.001	0.002	243	81	283	94	304	101	225
72	Libya	0.040	0.099	9,716	3,239	11,302	3,767	12,158	4,053	4,047
73	Liechtenstein	0.009	0.022	2,186	729	2,543	848	2,736	912	2,248
74	Lithuania	0.081	0.201	19,674	6,558	22,886	7,629	24,620	8,207	17,311
75	Luxembourg	0.073	0.181	17,731	5,910	20,626	6,875	22,188	7,396	15,288
76	Madagascar	0.004	0.010	972	324	1,130	377	1,216	405	899
77	Malawi	0.003	0.007	729	243	848	283	912	304	450
78	Maldives	0.004	0.010	972	324	1,130	377	1,216	405	899
79	Mali	0.005	0.012	1,214	405	1,413	471	1,520	507	1,124
80	Malta	0.020	0.050	4,858	1,619	5,651	1,884	6,079	2,026	4,272
81	Mauritania	0.003	0.007	729	243	848	283	912	304	450
82	Mauritius	0.010	0.025	2,429	810	2,825	942	3,039	1,013	4,272
83	Monaco	0.011	0.027	2,672	891	3,108	1,036	3,343	1,114	2,473
84	Mongolia	0.004	0.010	972	324	1,130	377	1,216	405	899

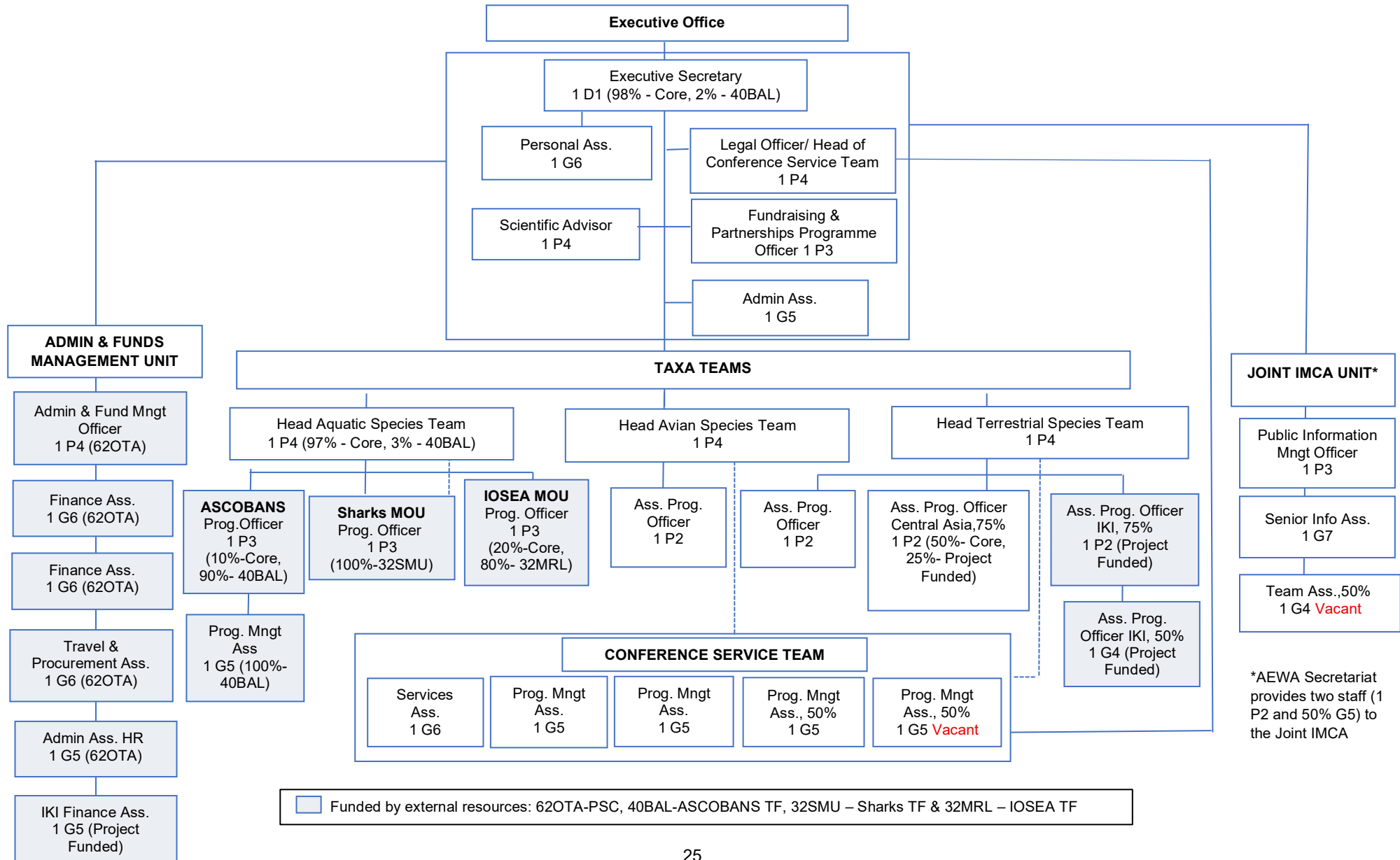
N°	Party	UN Scale 2025-2027	Adjusted scale	Zero-Nominal		Zero-real		Scenario 3		Total assessed contributions 2024-2026
				Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	
85	Montenegro	0.004	0.010	972	324	1,130	377	1,216	405	899
86	Morocco	0.059	0.147	14,331	4,777	16,670	5,557	17,933	5,978	12,365
87	Mozambique	0.002	0.005	486	162	565	188	608	203	899
88	Netherlands (Kingdom of the)	1.298	3.227	315,275	105,092	366,748	122,249	394,522	131,507	309,572
89	New Zealand	0.302	0.751	73,354	24,451	85,330	28,443	91,792	30,597	69,468
90	Niger	0.004	0.010	972	324	1,130	377	1,216	405	674
91	Nigeria	0.150	0.373	36,434	12,145	42,382	14,127	45,592	15,197	40,917
92	North Macedonia	0.008	0.020	1,943	648	2,260	753	2,432	811	1,574
93	Norway	0.653	1.624	158,609	52,870	184,504	61,501	198,477	66,159	152,650
94	Pakistan	0.123	0.306	29,876	9,959	34,754	11,585	37,385	12,462	25,629
95	Palau	0.001	0.002	243	81	283	94	304	101	225
96	Panama	0.086	0.214	20,889	6,963	24,299	8,100	26,139	8,713	20,233
97	Paraguay	0.023	0.057	5,587	1,862	6,499	2,166	6,991	2,330	5,845
98	Peru	0.145	0.361	35,219	11,740	40,970	13,657	44,072	14,691	36,645
99	Philippines	0.198	0.492	48,093	16,031	55,945	18,648	60,181	20,060	47,661
100	Poland	0.831	2.066	201,844	67,281	234,798	78,266	252,579	84,193	188,171
101	Portugal	0.328	0.816	79,669	26,556	92,676	30,892	99,694	33,231	79,360
102	Republic of Moldova	0.006	0.015	1,457	486	1,695	565	1,824	608	1,124
103	Romania	0.358	0.890	86,956	28,985	101,153	33,718	108,813	36,271	70,143
104	Rwanda	0.003	0.007	729	243	848	283	912	304	674
105	Samoa	0.001	0.002	243	81	283	94	304	101	225
106	Sao Tome and Principe	0.001	0.002	243	81	283	94	304	101	225

N°	Party	UN Scale 2025-2027	Adjusted scale	Zero-Nominal		Zero-real		Scenario 3		Total assessed contributions 2024-2026
				Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	
107	Saudi Arabia	1.217	3.026	295,600	98,533	343,862	114,621	369,903	123,301	266,183
108	Senegal	0.007	0.017	1,700	567	1,978	659	2,128	709	1,574
109	Serbia	0.040	0.099	9,716	3,239	11,302	3,767	12,158	4,053	7,194
110	Seychelles	0.002	0.005	486	162	565	188	608	203	450
111	Slovakia	0.149	0.370	36,191	12,064	42,100	14,033	45,288	15,096	34,847
112	Slovenia	0.077	0.191	18,703	6,234	21,756	7,252	23,404	7,801	17,761
113	Somalia	0.002	0.005	486	162	565	188	608	203	225
114	South Africa	0.251	0.624	60,966	20,322	70,920	23,640	76,291	25,430	54,855
115	Spain	1.895	4.712	460,281	153,427	535,430	178,477	575,979	191,993	479,759
116	Sri Lanka	0.038	0.094	9,230	3,077	10,737	3,579	11,550	3,850	10,117
117	Sweden	0.822	2.044	199,658	66,553	232,255	77,418	249,844	83,281	195,815
118	Switzerland	1.029	2.558	249,936	83,312	290,743	96,914	312,761	104,254	254,942
119	Syrian Arab Republic	0.006	0.015	1,457	486	1,695	565	1,824	608	2,023
120	Tajikistan	0.003	0.007	729	243	848	283	912	304	674
121	Togo	0.002	0.005	486	162	565	188	608	203	450
122	Trinidad and Tobago	0.033	0.082	8,015	2,672	9,324	3,108	10,030	3,343	8,316
123	Tunisia	0.018	0.045	4,372	1,457	5,086	1,695	5,471	1,824	4,272
124	Turkmenistan	0.036	0.090	8,744	2,915	10,172	3,391	10,942	3,647	7,644
125	Uganda	0.010	0.025	2,429	810	2,825	942	3,039	1,013	2,248
126	Ukraine	0.074	0.184	17,974	5,991	20,909	6,970	22,492	7,497	12,590
127	United Arab Emirates	0.574	1.427	139,420	46,473	162,183	54,061	174,465	58,155	142,759

N°	Party	UN Scale 2025-2027	Adjusted scale	Zero-Nominal		Zero-real		Scenario 3		Total assessed contributions 2024-2026
				Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	Total contributions 2027-2029	Average annual contributions	
128	United Kingdom of Great Britain and Northern Ireland	3.991	9.923	969,384	323,128	1,127,653	375,884	1,213,050	404,350	983,572
129	United Republic of Tanzania	0.010	0.025	2,429	810	2,825	942	3,039	1,013	2,248
130	Uruguay	0.079	0.196	19,189	6,396	22,321	7,440	24,012	8,004	20,683
131	Uzbekistan	0.024	0.060	5,829	1,943	6,781	2,260	7,295	2,432	6,070
132	Yemen	0.003	0.007	729	243	848	283	912	304	1,799
133	Zimbabwe	0.007	0.017	1,700	567	1,978	659	2,128	709	1,574
	<b>Total</b>	<b>39.215</b>	<b>100.000</b>	<b>9,769,264</b>	<b>3,256,421</b>	<b>11,364,261</b>	<b>3,788,087</b>	<b>12,224,882</b>	<b>4,074,961</b>	<b>9,769,262</b>

ANNEX 6

ORGANIGRAMME



\*AEWA Secretariat provides two staff (1 P2 and 50% G5) to the Joint IMCA

**ANNEX 7**

**PROPOSED PROGRAMME OF WORK FOR THE INTERSESSIONAL PERIOD BETWEEN  
COP15 AND COP16**

[uploaded separately]

**ANNEX 8**

PROPOSED AMENDMENTS TO RESOLUTION 14.2 FOR ADOPTION BY COP15

**FINANCIAL AND ADMINISTRATIVE MATTERS**

*NB: Proposed new text is underlined, Text to be deleted is ~~crossed out~~,*

<b>Existing text with edits shown in underline and strikethrough</b>	<b>Commentary</b>	<b>Clean new text proposed (including new numbering of operative paragraphs)</b>
	New preamble text	<i>Expressing appreciation to the Government of Germany for the support it provides as the host country of the CMS Secretariat</i>
<del>Para 5. Requests the Standing Committee, in collaboration with the Scientific Council, to assess the scope of CMS ongoing and planned activities against the mandate of the Convention, and to present the outcome of the assessment and possible recommendations to focus the work of the Convention to CMS COP15</del>	Repeal This was achieved by the work led by the Standing Committee to finalize the POW 2024-2026 following COP14, which examined ongoing and planned activities against the mandate of the Convention and relevant COP Resolutions and Decisions, The 56 <sup>th</sup> meeting of the Standing Committee also considered and endorsed a new template for the POW that provides linkages to the Strategic Plan for Migratory Species through to 2032 as well as clearer linkages to the budget,	

<b>Existing text with edits shown in underline and strikethrough</b>	<b>Commentary</b>	<b>Clean new text proposed (including new numbering of operative paragraphs)</b>
<p>Para 17. <del>Endorses the on an exceptional basis, a provisional Programme of Work for the intersessional period between COP15 and COP16 COP14 and COP15, as contained in Annex 6 [ ]</del></p>	<p>Reverts to language reflecting the normal endorsement of the POW, and moves it to earlier in the Resolution</p>	<p>Para 5. <i>Endorses</i> the proposed Programme of Work for the intersessional period between COP15 and COP16 as contained in Annex [ ]</p>
<p>Para 9. <i>Urges</i> all Parties with arrears to cooperate with the Secretariat in arranging for the payment of their outstanding contributions without delay <del>and consult the Secretariat and UNEP about new approaches available to make these payments;</del></p>	<p>Deletion proposed as the option provided by UNEP (to utilize UNDP offices) is clear</p>	<p>Para 9. <i>Urges</i> all Parties with arrears to cooperate with the Secretariat in arranging for the payment of their outstanding contributions without delay</p>
<p>Para 10. <i>Decides</i> that delegates from developing countries and countries with economies in transition shall be eligible for funding to attend the Convention's meetings, and as a general rule, <del>furthermore,</del> to exclude from such eligibility countries that have payments in arrears of three years or more, and <i>requests</i> the Executive Secretary, when allocating the funding, to accord first priority to funding for least developed countries and small island developing States;</p>	<p>Minor update</p>	<p>Para 10. <i>Decides</i> that delegates from developing countries and countries with economies in transition shall be eligible for funding to attend the Convention's meetings, and as a general rule, to exclude from such eligibility countries that have payments in arrears of three years or more, and <i>requests</i> the Executive Secretary, when allocating the funding, to accord first priority to funding for least developed countries and small island developing States</p>

<b>Existing text with edits shown in underline and strikethrough</b>	<b>Commentary</b>	<b>Clean new text proposed (including new numbering of operative paragraphs)</b>
<p>Para 11. <i>Decides</i> that representatives from countries with contributions in arrears of three years or more <u>should not be eligible for nomination to hold office in Convention bodies and be denied the right to vote, and requests the Executive Secretary to explore with these Parties innovative approaches for the identification of possible funding to resolve their arrears prior to the next meeting;</u> <del>be excluded from holding office in Convention bodies and be denied the right to vote, and requests the Executive Secretary to explore with these Parties innovative approaches for the identification of possible funding to resolve their arrears prior to the next meeting;</del></p>	<p>Amendment to update the eligibility requirement for nomination to hold office that was agreed by the Standing Committee at its 56<sup>th</sup> meeting in response to para 12 of Resolution 14.2</p>	<p>Para 11. <i>Decides</i> that representatives from countries with contributions in arrears of three years or more should not be eligible for nomination to hold office in Convention bodies and be denied the right to vote, and <i>requests</i> the Executive Secretary to explore with these Parties innovative approaches for the identification of possible funding to resolve their arrears prior to the next meeting</p>
	<p>New operative text that was agreed by the Standing Committee at its 56<sup>th</sup> meeting in response to para 12 of Resolution 14.2</p>	<p>Para 12. <i>Decides</i> that for the purposes of this Resolution, <i>Convention bodies</i> means the Conference of the Parties, the Standing Committee and the Sessional Committee for the Scientific Council, and <i>holding office</i> means serving as a Chair, Vice-Chair, member or alternate of one of the Convention bodies</p>
<p><del>Para 12. Requests the Standing Committee to develop options to operationalize paragraph 11 as well as other means to address arrears for consideration by the Conference of the Parties at its 15th meeting</del></p>	<p>Repeal</p>	

<b>Existing text with edits shown in underline and strikethrough</b>	<b>Commentary</b>	<b>Clean new text proposed (including new numbering of operative paragraphs)</b>
<p>Para 15. <u>Encourages</u> all Parties to make voluntary contributions to the Trust Fund – MVL<sup>1</sup> to support implementation of the Programme of Work as well as the <u>participation of eligible requests from developing countries to participate in and implement in meetings of</u> the Convention throughout the triennium;</p>	<p>Minor update</p>	<p>Para 14. <u>Encourages</u> all Parties to make voluntary contributions to the Trust Fund – MVL<sup>1</sup> to support implementation of the Programme of Work as well as the participation of eligible countries in meetings of the Convention throughout the triennium</p>
<p><del>Para 18. Requests the Secretariat to finalize the Programme of Work for the intersessional period between COP14 and COP15, taking into account elements of the 2020-2023 Programme of Work relevant to the provisional Programme of Work contained in Annex 6, decisions adopted by COP14 in particular with respect to the Samarkand Strategic Plan for Migratory Species for 2024-2032, as well as other relevant considerations, and to submit it to the Standing Committee no later than 31 May 2024, for its consideration;</del></p>	<p>Repeal since the POW for the intersessional period between COP14 and COP15 was finalized and adopted on 5 October 2024 by the Standing Committee</p>	
<p><del>Para 19. Requests the Standing Committee to hold an online meeting no later than 15 July 2024 and to adopt a final Programme of Work for the intersessional period between COP14 and COP15;</del></p>	<p>Repeal. See above</p>	
	<p>New operative text to facilitate preparation for the meetings of the Convention bodies</p>	<p>Para 18. <u>Authorizes</u> the Executive Secretary to transfer the budget allocated to the meetings of the Convention bodies from one year to another, within the triennium, should the dates of such meetings so require</p>

<sup>1</sup> General Trust Fund in support of the Convention of the Conservation of Migratory Species of Wild Animals (CMS)

<b>Existing text with edits shown in underline and strikethrough</b>	<b>Commentary</b>	<b>Clean new text proposed (including new numbering of operative paragraphs)</b>
<p>Para 23. <i>Requests</i> the Executive Secretary, in consultation with the Finance and Budget Subcommittee, to prepare budget proposals <u>based on the current template</u>, including a staffing table showing the positions in the Secretariat and their status of occupation, <del>as well as an income table which includes expected assessed contributions, the trust fund balance from the previous triennium, confirmed voluntary funding, and other relevant income, and shall also provide information about the status of the reserve,</del> for the consideration <u>of the next meeting of the by future</u> Conferences of the Parties, including, at a minimum, a zero nominal growth budget scenario and a zero real growth budget scenario;</p>	<p>Deletion of text from this paragraph is proposed to revert to the standard text adopted in prior Resolutions, as this information is included in the document on execution of the budget, while confirmed voluntary funding is included in the POW, New text (below) is introduced to address the provision of information on trust fund balance, state of the reserve, and expected assessed contributions</p>	<p>Para 20. <i>Requests</i> the Executive Secretary, in consultation with the Finance and Budget Subcommittee, to prepare budget proposals based on the current template, including a staffing table showing the positions in the Secretariat and their status of occupation, for the consideration of the next meeting of the Conference of the Parties, including, at a minimum, a zero nominal growth budget scenario and a zero real growth budget scenario</p>
	<p>New operative text to address text deleted from Para 23</p>	<p>Para 21. <i>Requests</i> the Executive Secretary to provide a report for the consideration of the next meeting of the Conference of the Parties on the Trust Fund balance and reserve and expected assessed contributions;</p>
<p>Para 24. <i>Requests</i> the Executive Secretary, <del>as part of the budget proposals prepared pursuant to paragraph 23,</del> to prepare a draft Programme of Work for the intersessional period between COP16 and COP17 <del>COP15 and COP16;</del></p>	<p>Minor update to ensure that the draft POW contains all mandates proposed for each COP by having it published in accordance with the timeline for non-scientific documents in compliance with para 4 under Rule 18 of the COP Rules of Procedures</p>	<p>Para 22. <i>Requests</i> the Executive Secretary to prepare a draft Programme of Work for the intersessional period between COP16 and COP17</p>

<b>Existing text with edits shown in underline and strikethrough</b>	<b>Commentary</b>	<b>Clean new text proposed (including new numbering of operative paragraphs)</b>
<p>Par 27. <i>Instructs</i> the Finance and Budget Subcommittee of the Standing Committee to:</p> <p>i) <del>meet one day prior to the start of every regular meeting of the Standing Committee and to work intersessionally by electronic or other means;</del></p> <p>ii) <del>work with the Secretariat to prepare all financial and budgetary documents for consideration by the Standing Committee; and</del></p> <p>iii) operate under the terms of reference attached as Annex [ ]4 to this Resolution;</p>	<p>Deletion of i) and ii) from this paragraph since the terms of reference for the Finance and Budget Subcommittee of the Standing Committee reflects the same text</p>	<p>Para 25. <i>Instructs</i> the Finance and Budget Subcommittee of the Standing Committee to operate under the terms of reference attached as Annex [ ] to this Resolution;</p>
<p>Para 36. <del>Decides that the current Resolution supersedes Resolution EX,1,1 Financial and Administrative Matters adopted by the First Extraordinary Meeting of the Conference of the Parties, held in November 2023,</del></p>	<p>Repeal</p>	

## CLEAN TEXT OF THE DRAFT RESOLUTION 15.x

**FINANCIAL AND ADMINISTRATIVE MATTERS**

Adopted by the Conference of the Parties at its 15<sup>th</sup> Meeting  
(Campo Grande, March 2026)

*Recalling* Article VII paragraph 4 of the Convention, which reads as follows:

“The Conference of the Parties shall establish and keep under review the financial regulations of this Convention. The Conference of the Parties shall at each of its ordinary meetings adopt the budget for the next financial period. Each Party shall contribute to this budget according to a scale to be agreed upon by the Conference”;

*Appreciating* the importance of all Parties being able to participate in the implementation of the Convention and related activities;

*Expressing appreciation* to the Government of Germany for the support it provides as the host country of the CMS Secretariat;

*The Conference of the Parties to the  
Convention on the Conservation of Migratory Species of Wild Animals*

1. *Confirms* that all Parties should contribute to the budget adopted at the scale agreed upon by the Conference of the Parties in accordance with Article VII paragraph 4 of the Convention;
2. *Adopts* the budget for 2027 to 2029 attached as Annex [ ] to the present Resolution;
3. *Adopts* the scale of contributions of Parties to the Convention as set forth in Annex [ ] to the present Resolution and decides to apply that scale pro rata to new Parties;
4. *Agrees* that the scale of contribution as set forth in Annex [ ] will not be adjusted downwards in the event that new Parties accede to the Convention following the adoption of this resolution and that the contributions of new Parties will be recorded as additional income and included in the operating reserve of the Trust Fund;
5. *Endorses* the proposed Programme of Work for the intersessional period between COP15 and COP16 as in Annex [ ];
6. *Encourages* Parties, in particular those that are required to pay small contributions, to consider paying for the whole triennium in one instalment;
7. *Urges* all Parties to pay their contributions as promptly as possible, preferably not later than the end of March in the year to which they relate, and, if they so wish, to inform the Secretariat if they would prefer to receive a single invoice covering the whole triennium;
8. *Notes* with concern that a number of Parties have not paid their contributions to the core budget for 2025 and for previous years which were due on 1 January of each year, thus adversely affecting the implementation of the Convention;

9. *Urges* all Parties with arrears to cooperate with the Secretariat in arranging for the payment of their outstanding contributions without delay;
10. *Decides* that delegates from developing countries and countries with economies in transition shall be eligible for funding to attend the Convention's meetings, and as a general rule, to exclude from such eligibility countries that have payments in arrears of three years or more, and *requests* the Executive Secretary, when allocating the funding, to accord first priority to funding for least developed countries and small island developing States;
11. *Decides* that representatives from countries with contributions in arrears of three years or more should not be eligible for nomination to hold office in Convention bodies and be denied the right to vote, and *requests* the Executive Secretary to explore with these Parties innovative approaches for the identification of possible funding to resolve their arrears prior to the next meeting;
12. *Decides* that for the purposes of this Resolution, *Convention bodies* means the Conference of the Parties, the Standing Committee and the Sessional Committee for the Scientific Council, and *holding office* means serving as a Chair, Vice-Chair, member or alternate of one of the Convention bodies;
13. *Decides* that Resolutions and Decisions adopted by the Conference of the Parties that establish, inter alia, bodies, mechanisms or activities that have financial implications not provided for in Annex [ ] are subject to available funds from voluntary contributions;
14. *Encourages* all Parties to make voluntary contributions to the Trust Fund – MVL<sup>1</sup> to support implementation of the Programme of Work as well as the participation of eligible countries in meetings of the Convention throughout the triennium;
15. *Invites* all Parties to make voluntary contributions to the Convention's Trust Fund – MSL<sup>2</sup> to support the core budget of the Secretariat;
16. *Encourages* States that are not Parties to the Convention, governmental, intergovernmental and non-governmental organizations, and other sources to consider contributing to the Trust Funds or to special activities;
17. *Decides* that the Executive Secretary, subject to the approval of the Standing Committee, and, in urgent cases, with the approval of the Chair of the Standing Committee alone, shall have the authority to spend or apply funds saved from the implementation of the core budget to activities in the approved costed Programme of Work not covered by the core budget, and shall inform the Standing Committee in those cases when such approval was made by the Chair of the Standing Committee alone;
18. *Authorizes* the Executive Secretary to transfer the budget allocated to the meetings of the Convention bodies from one year to another, within the triennium, should the dates of such meetings so require;
19. *Decides* that the Executive Secretary shall have the authority to make staffing decisions as necessary to implement the priorities of the Parties in accordance with the Programme of Work provided that the implications of the decisions can be met from the existing budget;

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1 General Trust Fund in support of the Convention of the Conservation of Migratory Species of Wild Animals (CMS)

2 Trust Fund for the Convention of the Conservation of Migratory Species of Wild Animals (CMS)

20. *Requests* the Executive Secretary, in consultation with the Finance and Budget Subcommittee, to prepare budget proposals based on the current template, including a staffing table showing the positions in the Secretariat and their status of occupation, for the consideration of the next meeting of the Conference of the Parties, including, at a minimum, a zero nominal growth budget scenario and a zero real growth budget scenario;
21. *Requests* the Executive Secretary to provide a report for the consideration of the next meeting of the Conference of the Parties on the Trust Fund balance and reserve and expected assessed contributions;
22. *Requests* the Executive Secretary to prepare a draft Programme of Work for the intersessional period between COP16 and COP17;
23. *Invites* Parties to consider the feasibility of financing Junior Professional Officers and/or providing gratis personnel or technical experts to the Secretariat to increase its capacity;
24. *Adopts* the staffing table of the Secretariat, as set forth in Annex [ ] used for costing purposes to set the overall budget;
25. *Instructs* the Finance and Budget Subcommittee of the Standing Committee to operate under the terms of reference attached as Annex [ ] to this Resolution;
26. *Confirms* that the CMS Secretariat will continue to provide Secretariat services to the Agreement on the Conservation of Small Cetaceans of the Baltic, North East Atlantic, Irish and North Seas (ASCOBANS), the Memorandum of Understanding on the Conservation and Management of Marine Turtles and their Habitats of the Indian Ocean and South-East Asia (IOSEA MOU), the Memorandum of Understanding on the Conservation of Migratory Sharks (Sharks MOU) and the Agreement on Conservation of Gorillas and their Habitats (Gorilla Agreement);
27. *Requests* the Executive Director of the United Nations Environment Programme to continue to incorporate aspects of the Convention's Programme of Work into the Programme of Work of the United Nations Environment Programme and the projects that implement it, and consider, as appropriate, providing financial support to specific CMS activities in this context;
28. *Requests* the Executive Director of the United Nations Environment Programme to extend the duration of the Convention Trust Fund - MSL to 31 December 2029;
29. *Approves* the terms of reference for the administration of the Trust Fund – MSL as set forth in Annex [ ] to the present Resolution for the period 2027 to 2029;
30. *Decides* that all contributions to the Trust Fund shall be paid in euros;
31. *Further decides* that an operating reserve should be maintained at a constant level of at least 15 per cent of estimated annual expenditure or US\$500,000, whichever is higher;
32. *Requests* the Secretariat to monitor exchange rate fluctuations carefully and adjust levels of expenditure where necessary, and decides that the Secretariat can exceptionally request the Standing Committee to drawdown from the Trust Fund balance; and
33. *Repeals* Resolution 14.2, with assessed contributions of Parties to fund the 2024–2026 budget as set out in Annex 2 of the Resolution remaining on the record.

**ANNEX 8 (A)**

**BUDGET FOR THE TRIENNIUM 2027–2029**

[To be completed after the adoption of the budget]

**ANNEX 8 (B)**

**ASSESSED CONTRIBUTIONS FOR THE CONVENTION  
DURING THE TRIENNIUM 2027–2029**

[To be completed after the adoption of the budget]

**STAFFING TABLE  
FOR THE TRIENNIUM 2027–2029**

[To be completed after the adoption of the budget]

**ANNEX 8 (D)****TERMS OF REFERENCE OF THE FINANCE AND BUDGET SUBCOMMITTEE**1. *Composition of the Subcommittee:*

- a) The Finance and Budget Subcommittee shall be composed from among the members of the Standing Committee, with one country representative from each of the CMS regions nominated by the region;
- b) The Subcommittee shall elect a Chair from among its members.

2. *Meetings and mode of operation of the Subcommittee:*

- a) The Subcommittee shall meet in closed session (i.e, attended only by members of the Subcommittee, Party observers and the Secretariat) one day prior to each meeting of the Standing Committee; and
- b) The members of the Subcommittee shall communicate by electronic means between meetings of the Standing Committee. For this purpose, the Secretariat shall establish a forum on its website for communications among the members and for the sharing of documents, which may be read by non-member Parties, who should communicate their views to their regional representative on the Subcommittee.

3. *Responsibilities of members of the Subcommittee:*

Members of the Subcommittee shall seek and represent the views of their region in carrying out their duties and shall report back to their regions.

4. *Responsibilities of the Subcommittee:*

To fulfil the mandate of Resolution 15...., the Subcommittee shall:

- a) broadly consider all aspects of the financing and budgeting of the Convention and develop recommendations to the Standing Committee. The Subcommittee should focus on keeping the Convention solvent while providing for essential support services for the efficient and effective functioning of the Convention;
- b) evaluate the programme of work of the Secretariat and other documents with budgetary implications relative to:
  - i) the duties and responsibilities of the Secretariat mandated in the text of the Convention; and
  - ii) ensuring that the activities undertaken by the Secretariat under the approved budget are consistent with Resolutions and Decisions of the Conference of the Parties;
- c) consider administrative procedures and other aspects of the financing and budgeting of the Convention and make recommendations for improving the efficiency with which funds are expended;

- d) using the information developed through the processes described in paragraphs a)-c):
  - i) work with the Secretariat to prepare all financial and budgetary documents for consideration by the Standing Committee;
  - ii) further develop the report format to ensure that the financial reports are easily understood and transparent and that they enable informed decisions to be taken in relation to the financial performance of the Convention;
  - iii) make recommendations to the Standing Committee on all financial and budgetary documents and proposals developed through this process; and
  - iv) otherwise assist the Standing Committee in providing oversight of financial and budgetary matters, including the preparation of documents for meetings of the Conference of the Parties.
  
- e) The Secretariat shall issue to all Standing Committee members a report every six months to be sent electronically, which identifies and explains any projected expenditure that differs from the approved budget by more than 20 per cent for total staff costs or, in the case of non-staff costs, for each activity, together with the proposed approach for managing any such projected over-expenditure.

**ANNEX 8 (E)****TERMS OF REFERENCE FOR THE ADMINISTRATION  
OF THE TRUST FUND FOR THE CONVENTION  
ON THE CONSERVATION OF MIGRATORY SPECIES OF WILD ANIMALS**

1. The Trust Fund for the Convention on the Conservation of Migratory Species of Wild Animals (hereinafter referred to as the Trust Fund) shall be continued for a period of three years to provide financial support for the aims of the Convention.
2. The financial period shall be three calendar years beginning 1 January 2027 and ending 31 December 2029, subject to the approval of the United Nations Environment Assembly.
3. The Trust Fund shall continue to be administered by the Executive Director of the United Nations Environment Programme.
4. The administration of the Trust Fund shall be governed by the Financial Regulations and Rules of the United Nations, the Staff Regulations and Rules of the United Nations and other administrative policies or procedures promulgated by the Secretary-General of the United Nations.
5. In accordance with United Nations Rules, the United Nations Environment Programme shall deduct from the expenditure of the Trust Fund an administrative charge equal to 13 per cent of the expenditure charged to the Trust Fund in respect of activities financed under the Trust Fund.
6. The financial resources of the Trust Fund for 2027-2029 shall be derived from:
  - a) the contributions made by the Parties with reference to Annex [ ] including contributions from any new Parties; and
  - b) Further contributions from Parties and from States that are not party to the Convention, other governmental, intergovernmental and non-governmental organizations, and other sources.
7. All contributions to the Trust Fund shall be paid in euros. For contributions from States that become Parties after the beginning of the financial period, the initial contribution (from the first day of the third month after deposit of the instrument of ratification, acceptance or accession till the end of the financial period) shall be determined pro rata, based on the contributions of other Parties on the same level as the United Nations scale of assessment as it applies from time to time. However, if the contribution of a new Party determined on this basis were to be more than 22 per cent of the budget, the contribution of that Party shall be 22 per cent of the budget for the financial year of joining (or pro rata for a partial year). Contributions shall be paid in annual instalments. Contributions shall be due on 1 January 2027, 2028 and 2029.
8. Contributions shall be paid to the bank account of the United Nations on the invoice provided by United Nations Environment Programme.
9. For the convenience of the Parties, for each of the years of the financial period, the Executive Director of the United Nations Environment Programme shall, as soon as possible, notify the Parties to the Convention of their assessed contributions.

10. Contributions received into the Trust Fund that are not immediately required to finance activities shall be invested at the discretion of the United Nations and any income shall be credited to the Trust Fund.
11. The Trust Fund shall be subject to audit by the United Nations Board of Auditors.
12. Budget estimates covering the income and expenditure for each of the three calendar years constituting the financial period prepared in euros shall be submitted to the meeting of the Conference of the Parties to the Convention.
13. The estimates for each of the calendar years covered by the financial period shall be divided into sections, and objects of expenditure shall include references to the programmes of work to which they relate and shall be accompanied by such information as may be required by or on behalf of the contributors and such further information as the Executive Director of the United Nations Environment Programme may deem useful and advisable. In particular, estimates shall also be prepared for each programme of work for each of the calendar years with expenditures itemized for each programme so as to correspond to the sections and objects of expenditure described in the first sentence of the present paragraph.
14. The proposed budget, including all necessary information, inclusive of a staffing table of the Secretariat for costing purposes to set the overall budget, shall be dispatched by the Secretariat to all Parties at least 90 days before the date fixed for the opening of the ordinary meeting of the Conference of the Parties at which they are to be considered.
15. The budget shall be adopted by unanimous vote of the Parties present and voting at that Conference of the Parties.
16. In the event that the Executive Director of the United Nations Environment Programme anticipates that there might be a shortfall in resources over the financial period as a whole, the Executive Director shall consult with the Secretariat, which shall seek the advice of the Standing Committee as to its priorities for expenditure.
17. Commitments against the resources of the Trust Fund may be made only if they are covered by the necessary income of the Convention.
18. Upon the request of the Secretariat of the Convention after seeking the advice of the Standing Committee, the Executive Director of the United Nations Environment Programme should, to the extent consistent with the Financial Regulations and Rules of the United Nations, make transfers from one object of expenditure to another. At the end of the first calendar year of the financial period, the Executive Director of the United Nations Environment Programme may proceed to transfer any unspent balance of appropriations to the second calendar year, provided that the total budget approved by the Parties shall not be exceeded unless specifically sanctioned in writing by the Standing Committee.

19. At the end of each calendar year of the financial period<sup>1</sup>, the Executive Director of the United Nations Environment Programme shall submit to the Parties, through the CMS Secretariat, the year-end account. The Executive Director shall also submit, as soon as practicable, the audited accounts for the financial period. Those accounts shall include full details of actual expenditure compared to the original provisions for each object of expenditure.
20. Those financial reports required to be submitted by the Executive Director of the United Nations Environment Programme shall be transmitted simultaneously by the Secretariat of the Convention to the members of the Standing Committee.
21. The Secretariat of the Convention shall provide the Standing Committee with an estimate of proposed expenditures over the coming year simultaneously with or as soon as possible after distribution of the accounts and reports referred to in the preceding paragraphs.
22. The present terms of reference shall be effective from 1 January 2027 to 31 December 2029.

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<sup>1</sup> The calendar year 1 January to 31 December is the accounting and financial year, but the accounts official closure date is 31 March of the following year. Thus, on 31 March the accounts of the previous year must be closed, and it is only then that the Executive Director may submit the accounts of the previous calendar year.

**ANNEX 8 (F)**

**PROGRAMME OF WORK FOR THE INTERSESSIONAL PERIOD  
BETWEEN COP15 AND COP16**

[To be completed after the adoption of the budget]