

OVERARCHING ISSUES

SDGs	SPMS Targets	Activities	Priority ranking	2020					2021					2022					2023					2020-2023	
				Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Budget Gap	
					MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			
MIGRATORY SPECIES IN THE POST-2020 GLOBAL BIODIVERSITY FRAMEWORK																									
All	All	Continue engage in the development of the post-2020 framework and support the Working Group	High	15,000	0	15,000	Switzerland	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
STRATEGIC PLAN FOR MIGRATORY SPECIES 2015-2023 AND FOLLOW-UP																									
All	All	Further develop indicators, identify related data gaps and case studies and undertake a full assessment of the implementation of the Strategic Plan	High	0	0	0		0	50,000	0	0		50,000	50,000	0	0		50,000	100,000	0	0		100,000	200,000	
		Develop options for a follow-up to the Strategic Plan 2015-2023	High	30,000	0	0		30,000	0	0	0		0	0	0	0		0	0	0	0		0	30,000	
NATIONAL REPORTING																									
All	All	Revise Format for the national reports in three languages	High	0	0	0		0	10,000	0	0		10,000	0	0	0		0	0	0	0		0	10,000	
		Undertake Analysis of National Reports	Core	0	0	0		0	0	0	0		0	0	0	0		0	30,000	0	0		30,000	30,000	
APPLICATION OF ARTICLE III OF THE CONVENTION																									
All	All	Develop criteria and assess the impact of international trade on the conservation status of Appendix I-listed species	High	0	0	0		0	30,000	0	0		30,000	0	0	0		0	0	0	0		0	30,000	
SUSTAINABLE DEVELOPMENT AND MIGRATORY SPECIES																									
All	All	Compile information and data on the interlinkages between migratory species and sustainable development and contributions of the CMS Family to achieving SDGs	Medium	0	0	0		0	20,000	0	0		20,000	0	0	0		0	0	0	0		0	20,000	
Total (including Programme Support Costs -13%)					45,000	0	15,000		30,000	110,000	0	0		110,000	50,000	0	0		50,000	130,000	0	0		130,000	320,000

MSL: Trust Fund, MVL: Voluntary Contributions

IMPLEMENTATION SUPPORT - SCIENTIFIC ADVISORY SERVICES

SDGs	SPMS Targets	Activities	Priority ranking	2020				2021				2022				2023				2020-2023				
				Total Budget (€)	Funding Secured		Budget Gap	Total Budget (€)	Funding Secured		Budget Gap	Total Budget (€)	Funding Secured		Budget Gap	Total Budget (€)	Funding Secured		Budget Gap	Budget Gap				
					MSL	MVL			Donor	MSL			MVL	Donor			MSL	MVL			Donor	MSL	MVL	Donor
ATLAS ON ANIMAL MIGRATION																								
4, 7, 9, 12, 14, 17	15	Develop Global Atlas on Animal Migration (concept and portal)	High	30,000	0	30,000	Italy	0	200,000	0	0		200,000	0	0	0	0	0	0	0	0	200,000		
		Develop African-Eurasian Bird Migration Atlas	High	300,000	0	300,000	Italy	0	300,000	0	300,000	Italy	0	0	0	0	0	0	0	0	0	0		
CONSERVATION STATUS OF MIGRATORY SPECIES																								
4, 7, 9, 12, 14, 17	15	Prepare in-depth review of the conservation status of individual Appendix I-listed species	High	0	0	0		0	30,000	0	0		30,000	30,000	0	0		30,000	0	0	0	0	60,000	
		Prepare State of World's Migratory Species Report	High	0	0	0			50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	150,000
12, 14, 15	6, 7	Undertake assessment of the impact of direct use on the conservation status of species listed on Appendix I	Medium	0	0	0		0	50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	150,000
CLIMATE CHANGE AND MIGRATORY SPECIES																								
All	1, 2, 4, 5, 7, 10, 12, 13, 15	Convene workshop to discuss adaptation and ongoing implementation of the PoW on climate change and migratory species in more details	High	25,000	0	0		25,000	0	0	0		0	0	0	0		0	0	0	0	0	25,000	
		Participate in UNFCCC COP in 2020 to showcase the issue of the impact of Climate Change on migratory species	High	10,000	0	0		10,000	0	0	0		0	0	0	0		0	0	0	0	0	10,000	
		Develop a baseline curriculum for webinars and e-learning courses to build capacity on climate change and migratory species among natural resource professionals and decision makers	Medium	0	0	0		0	40,000	0	0		40,000	0	0	0		0	0	0	0	0	0	40,000
		Review evidence for climate change impacts on migratory species; vulnerability assessment and develop guidelines for adaptation measures	Medium	0	0	0		0	200,000	0	0		200,000	100,000	0	0		100,000	100,000	0	0		100,000	400,000
		Build climate-resilient site networks for migratory species (development of project proposal and matching funds)	Medium	50,000	0	0		50,000	100,000	0	0		100,000	0	0	0		0	0	0	0		0	150,000
CONNECTIVITY																								
6, 7, 11-15	9, 10	Conduct analysis on the linkages between migratory species connectivity and ecosystem resilience	Medium	0	0	0		0	15,000	0	0		15,000	0	0	0		0	0	0	0	0	15,000	
		Assess needs and develop focused objectives for new research on key connectivity issues	Medium	15,000	0	0		15,000	0	0	0		0	0	0	0		0	0	0	0	0	15,000	
SUSTAINABLE TOURISM																								
1-3, 5-16	2, 5, 6, 11, 13, 14	Collate existing information on best practices and impacts of tourism on wildlife as basis to develop guidelines for sustainable tourism on wildlife interactions.	Medium	0	0	0		0	20,000	0	0		20,000	0	0	0		0	0	0	0	0	20,000	
SMALL GRANT PROGRAMME																								
All	All	Coordinate implementation of the Programme	Medium	100,000	0	0		100,000	100,000	0	0		100,000	100,000	0	0		100,000	0	0	0	0	300,000	
Total (including Programme Support Costs -13%)					530,000	0	330,000		200,000	1,105,000	0	300,000		805,000	330,000	0	0		330,000	200,000	0	0	200,000	1,535,000

MSL: Trust Fund, MVL: Voluntary Contributions

IMPLEMENTATION SUPPORT - AQUATIC SPECIES

SDGs	SPMS Targets	Activities	Priority ranking	2020				2021				2022				2023				2020-2023 Budget Gap					
				Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap							
					MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor		MSL		MVL	Donor			
MOUS AND STANDALONE ACTION PLANS - COORDINATION, ORGANIZATION OF MEETINGS OF DECISION-MAKING BODIES AND IMPLEMENTATION OF KEY PRIORITIES																									
All	1, 3, 4, 6, 8-11, 13, 15	Marine Turtles of the Atlantic Coast of Africa MOU	Core	0	0	0		0	35,000	0	0		35,000	100,000	0	0		100,000	0	0	0		0	135,000	
All	1, 3, 4, 6-11, 13-16	IOSEA Marine Turtles MOU	Core	375,000	0	189,000	Signatories	186,000	375,000	0	189,000	Signatories	186,000	375,000	0	189,000	Signatories	186,000	375,000	0	189,000	Signatories	186,000	744,000	
1-15, 17	1, 3, 4, 6-11, 14, 15, 16	Sharks MOU	Core	496,000	0	335,000	Signatories Monaco EC project	161,000	496,000	0	292,000	Signatories Monaco EC project	204,000	496,000	0	210,000	Signatories	286,000	496,000	0	210,000	Signatories	286,000	937,000	
All	1-3, 6-10, 13-15	Pacific Islands Cetaceans MOU	Core	15,000	0	0		15,000	35,000	0	0		35,000	15,000	0	0		15,000	15,000	0	0		15,000	80,000	
All	1, 3, 4, 6-10, 13-15	Western African Aquatic Mammal MOU	Core	0	0	0		0	35,000	0	0		35,000	100,000	0	0		100,000	0	0	0		0	135,000	
2, 5, 12-14,	All	Dugong MOU	Core	450,000	0	342,000	UAE	108,000	450,000	0	342,000	UAE	108,000	450,000	0	342,000	UAE	108,000	450,000	0	342,000	UAE	108,000	432,000	
1-15, 17	1-11, 14, 15	South Pacific Loggerhead Turtle Action Plan	Medium	50,000	0	40,000	Australia	10,000	50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	160,000	
IMPLEMENTATION OF CONCERTED ACTIONS																									
2, 12, 14, 15	3, 8, 9	Whale Shark	High	60,000	0	60,000	Philippines	0	0	0	0		0	0	0	0		0	0	0	0		0	0	
2, 12, 14, 15	3, 8, 9	Angelshark	High	25,000	0	25,000	Monaco	0	0	0	0		0	0	0	0		0	0	0	0		0	0	
2, 12, 14, 15	3, 8, 9	Atlantic Humpback Dolphin	High	0	0	0		0	50,000	0	0		50,000	0	0	0		0	0	0	0		0	50,000	
2, 12, 14, 15	3, 8, 9	Arabian Sea Humpback Whales	Medium	0	0	0		0	0	0	0		0	40,000	0	0		40,000	0	0	0		0	40,000	
2, 12, 14, 15	3, 8, 9	Guitarfish, Smalltooth and LargeTooth Sawfish	High	200,000	0	0		200,000	0	0	0		0	0	0	0		0	0	0	0		0	200,000	
IMPLEMENTATION OF RELEVANT RESOLUTIONS, DECISIONS AND OTHERS																									
2, 4, 7, 9, 12, 14, 15, 17	3, 8, 9, 15	European Eel	High	50,000	0	50,000	Monaco Sargasso Sea Commission	0	0	0	0		0	0	0	0		0	0	0	0		0	0	
2, 12, 14, 15	3, 8, 9	Polar Bear	Medium	0	0	0		0	33,000	0	33,000	Norway	0	0	0	0		0	0	0	0		0	0	
1-4, 6, 8-15, 17	1-3, 6-10, 15	Whales in the South Atlantic Region	Medium	0	0	0		0	60,000	0	0		60,000	0	0	0		0	0	0	0		0	60,000	
2, 3, 6, 9-15	3, 7, 8, 9	Cetaceans Programme of Work	Medium	45,000	0	0		45,000	0	0	0		0	0	0	0		0	0	0	0		0	45,000	
14, 15	8	Marine Turtles	Medium	0	0	0		0	30,000	0	0		30,000	0	0	0		0	0	0	0		0	30,000	
1-3, 6-15	5, 7, 10	Marine Wildlife Watching	High	15,000	0	15,000	Monaco	0	0	0	0		0	0	0	0		0	0	0	0		0	0	
14, 15	8	Freshwater Migratory Fish	Medium	0	0	0		0	60,000	0	0		60,000	60,000	0	0		60,000	0	0	0		0	120,000	
4, 7, 9, 12, 14, 17	15	Conservation Implications of Animal Culture and Social Complexity	High	40,000	0	0		40,000	0	0	0		0	0	0	0		0	0	0	0		0	40,000	
1-4, 5-17	1, 2, 4-7, 10, 11, 13-16	Aquatic Wild Meat, Marine Noise, Marine Debris, Important Marine Mammal Areas (IMMAs) and Live capture of cetaceans from the wild for commercial purposes	Medium																						
1, 2, 5, 12-14, 17	All	Seagrass Ecosystem Project	High	1,205,992	0	1,205,992	IKI**	0	821,914	0	821,914	IKI**	0	458,696	0	458,696	IKI**	0	0	0	0		0	0	
1-3, 6-15	5-7	Bycatch																						0	
		Review levels of bycatch of CMS-listed chondrichthyan species and existing measures to mitigate it	Medium	0	0	0		0	100,000	0	0		100,000	0	0	0	0		0	0	0	0		0	100,000
		Further implementation of project on bycatch in seabirds and sea turtles in West African Industrial Fisheries	Medium	200,000	0	200,000	Mava Foundation*	0	220,000	0	220,000	Mava Foundation*	0	0	0	0		0	0	0	0		0	0	
Total (including Programme Support Costs -13%)				0	3,226,992	0	2,461,992		765,000	2,850,914	0	1,897,914		953,000	2,144,696	0	1,199,696		945,000	1,386,000	0	741,000		645,000	3,308,000

MSL: Trust Fund, MVL: Voluntary Contributions

NB: the Monk Seal in the Atlantic MOU is entirely managed by the Range States

* TBC

** IKI = International Climate Initiative

IMPLEMENTATION SUPPORT - AVIAN SPECIES

SDGs	SPMS Targets	Activities	Priority ranking	2020					2021					2022					2023					2020-2023
				Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Budget Gap
					MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor		
MOUS AND STANDALONE ACTION PLANS - COORDINATION, ORGANIZATION OF MEETINGS OF DECISION-MAKING BODIES AND IMPLEMENTATION OF KEY PRIORITIES																								
1-4, 6-13, 15, 17	1-4, 7-10, 15, 16	Aquatic Warbler MOU	Core	40,000	0	0	0	40,000	10,000	0	0		10,000	10,000	0	0		10,000	10,000	0	0		10,000	70,000
1-4, 6-13, 15, 17	1-3, 5, 7-10, 15, 16	High Andean Flamingos MOU	Core	20,000	0	0		20,000	0	0	0		0	0	0	0		0	0	0	0		0	20,000
1-13, 15, 17	1-4, 6, 8-10, 14	Middle-European Great Bustard MOU	Core	0	0	0		0	0	0	0		0	0	0	0		0	30,000	0	0		30,000	30,000
1, 2, 4, 6, 7, 9-13, 15, 17	1, 3, 8-10, 15, 16	Siberian Crane MOU	Core	40,000	0	0		40,000	10,000	0	0		10,000	10,000	0	0		10,000	10,000	0	0		10,000	70,000
1-3, 4, 6-13, 15, 17	1-4, 7-9, 15, 16	Southern South American Grassland Birds MOU	Core	0	0	0		0	0	0	0		0	0	0	0		0	25,000	0	0		25,000	25,000
1, 2, 8, 9, 12, 13, 15, 17	All	Raptors MOU	Core	450,000	0	342,000	UAE	108,000	450,000	0	342,000	UAE	108,000	450,000	0	342,000	UAE	108,000	450,000	0	342,000	UAE	108,000	432,000
1-13, 15-17	1-3, 5, 7-11, 14-16	African-Eurasian Migratory Landbirds Action Plan	High	180,000	0	30,000	Switzerland Sponsored Delegate Fund	150,000	0	0	0		0	150,000	0	0		150,000	0	0	0		0	300,000
2, 6, 7, 11-13, 15	3, 8-10	Birds International Single Species Action Plans	Low	15,000	0	0		15,000	15,000	0	0		15,000	0	0	0		0	0	0	0		0	30,000
1, 2, 8, 9, 12, 13, 15, 17	1, 4, 5, 7-11, 15	Saker Falcon Global Action Plan	High	117,000	0	27,000	UAE	90,000	117,000	0	27,000	UAE	90,000	117,000	0	27,000	UAE	90,000	117,000	0	27,000	UAE	90,000	360,000
1, 2, 8, 9, 12, 13, 15, 17	1-11, 13, 15, 16	African-Eurasian Vultures Multi-species Action Plan	High	157,500	0	36,000	UAE	121,500	157,500	0	36,000	UAE	121,500	157,500	0	36,000	UAE	121,500	157,500	0	36,000	UAE	121,500	486,000
1, 2, 8, 9, 12, 13, 15, 17	1, 4, 5, 7-11, 15	Sooty Falcon International Species Action Plan	Medium	0	0	0		0	54,000	0	18,000	UAE	36,000	22,500	0	9,000	UAE	13,500	22,500	0	9,000	UAE	13,500	63,000
IMPLEMENTATION OF CONCERTED ACTIONS																								
1-13, 15, 17	1-10, 14, 15	Asian Great Bustard	Medium	0	0	0		0	0	0	0		0	0	0	0		0	30,000	0	0		30,000	30,000
IMPLEMENTATION OF RELEVANT RESOLUTIONS AND DECISIONS																								
1, 2, 7-12, 15	3, 5, 6, 8, 9, 16	Illegal Killing, Taking and Trade of Migratory Birds (IKB)																						
		Support to the Intergovernmental Task Force in the Mediterranean (MIKT)	High	230,000	0	139,775	EC	90,226	230,000	0	50,000	EC	180,000	230,000	0	50,000	EC	180,000	230,000	0	50,000	EC	180,000	630,226
		Assess IKB for South and Central America and the Caribbean	High	50,000	0	0		50,000	100,000	0	0		100,000	100,000	0	0		100,000	100,000	0	0		100,000	350,000
		Assess IKB for Sub-Saharan Africa and Central Asia	Medium	60,000	0	0		60,000	0	0	0		0	0	0	0		0	0	0	0		0	60,000
		Address IKB in other regions	Medium	0	0	0		0	100,000	0	0		100,000	100,000	0	0		100,000	100,000	0	0		100,000	300,000
		Undertake analysis of production, sale, use and regulation of use of mist and other nets	Medium	0	0	0		0	80,000	0	0		80,000	0	0	0		0	0	0	0		0	80,000
		Establish and support Task Force on Illegal Hunting, Taking and Trade in East Asia (ITTEA)	High	100,000	0	0		100,000	100,000	0	0		100,000	100,000	0	0		100,000	100,000	0	0		100,000	400,000
1, 2, 5-8, 10-13, 15-17	3, 4, 6, 8-10, 13, 16	Flyways																						
		Support the Flyways Working Group	Medium	0	0	0		0	0	0	0		0	50,000	0	0		50,000	0	0	0		0	50,000
		Coordinate and organize meetings and activities for Central Asian Flyway	High	0	0	0		0	100,000				100,000	150,000				150,000	100,000	0	0		100,000	350,000
		Prepare guidance for reporting on Flyways Programme of Work	Low											20,000	0	0		20,000	0	0	0		0	20,000
		Support implementation of the Americas Flyway Action Plan	High	60,000	0	0		60,000	90,000	0	0		90,000	60,000	0	0		60,000	90,000	0	0		90,000	300,000
1-13, 15, 17	1-11, 13, 15, 16	Preventing Bird Poisoning																						
		Coordinate Working Group and organize its meetings and regional workshops	High	140,000	0	0		140,000	140,000	0	0		140,000	140,000	0	0		140,000	140,000	0	0		140,000	560,000
		Establish and support Intergovernmental Task Force on Phasing Out the Use of Lead Ammunition and Lead Fishing Weights	High	120,000	0	0		120,000	120,000	0	0		120,000	120,000	0	0		120,000	120,000	0	0		120,000	480,000
2, 4, 7, 9, 10, 12, 15, 17	1, 3, 8, 9, 15, 16	Wildlife Diseases and Migratory Species	Low																					0
All	1, 3-5, 7-11, 15, 16	Energy Task Force	High	200,000	0	60,000	Germany	140,000	200,000	0	0		200,000	200,000	0	0		200,000	200,000	0	0		200,000	740,000
Total (including Programme Support Costs -13%)				2,137,000	0	670,775		1,466,226	1,951,000	0	509,000		1,442,000	2,024,500	0	500,000		1,524,500	1,904,500	0	500,000		1,404,500	6,236,226

MSL: Trust Fund, MVL: Voluntary Contributions

NB: Ruddy-headed Goose MOU is entirely managed by the Range States. Central Asian Flyway and Slender-billed Curlew MOU are currently inactive

* Action Plans for the Chinese Crested Tern; Blacked-faced Spoonbill; Spoon-billed Sandpiper; Lesser Flamingo; White-winged Flufftail; Madagascar Pond-heron; Yellow-breasted Bunting; European Turtle Dove; Baer's Pochard; European Roller; Dalmatian pelican; White-headed Duck; Sociable Lapwing, Ferruginous Duck; Comcrake

IMPLEMENTATION SUPPORT - TERRESTRIAL SPECIES

SDGs	SPMS Targets	Activities	Priority ranking	2020				2021				2022				2023				2020-2023				
				Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Budget Gap
					MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor		
MOUS, STANDALONE ACTION PLANS AND INITIATIVES - COORDINATION, ORGANIZATION OF MEETINGS OF DECISION-MAKING BODIES AND IMPLEMENTATION OF KEY PRIORITIES																								
1-13, 15-17	All	Gorilla Agreement	Core	53,250	28,250	0		25,000	75,700	40,700	0		35,000	15,000	0	0		15,000	15,000	0	0		15,000	90,000
1-4, 6-13, 15, 17	1, 3, 4, 6-9, 15, 16	Central Asian Mammal Initiative (CAMI)	Core	160,000	0	40,000	Germany (BIN)*	120,000	285,000	0	40,000	Germany (BIN)*	245,000	225,000	0	40,000	Germany (BIN)*	185,000	265,000	0	40,000	Germany (BIN)*	225,000	775,000
1-4, 8-13, 15	1, 3, 6-9	Saiga MOU	Core	50,000	0	0		50,000	10,000	0	0		10,000	50,000	0	0		50,000	10,000	0	0		10,000	120,000
1, 2, 4, 7-10, 12, 15, 17	1, 3, 6, 8, 9, 15, 16	Bukhara Deer MOU	Core	10,000	0	0		10,000	50,000	0	0		50,000	15,000	0	0		15,000	0	0	0		0	75,000
1-4, 8-13, 15	1, 3, 6-9	South Andean Huemul MOU	Core	10,000	0	0		10,000	10,000	0	0		10,000	10,000	0	0		10,000	10,000	0	0		10,000	40,000
1-13, 15-17	1, 3, 6-10, 13, 14, 16	Argali International Single Species Action Plan	High	20,000	0	0		20,000	50,000	0	0		50,000	50,000	0	0		50,000	0	0	0		0	120,000
1-13, 15-17	1, 3, 6-16	African Elephant Action Plan and Western African Elephant MOU	High	20,000	0	0		20,000	20,000	0	0		20,000	20,000	0	0		20,000	20,000	0	0		20,000	80,000
2, 4, 12, 15	1, 3, 8, 9	Joint CITES-CMS African Carnivore Initiative	Core	80,000	0	0		80,000	250,000	0	0		250,000	100,000	0	0		100,000	100,000	0	0		100,000	530,000
IMPLEMENTATION OF CONCERTED ACTIONS																								
1-13, 15, 17	1, 3, 6-10, 14, 16	Sahelo-Saharan Megafauna	High	20,000	0	0		20,000	100,000	0	0		100,000	10,000	0	0		10,000	10,000	0	0		10,000	140,000
2, 4, 12, 15	1, 3, 8, 9	Asian Elephant	Medium	0	0	0		0	40,000	0	0		40,000	40,000	0	0		40,000	0	0	0		0	80,000
2, 4, 12, 15	1, 3, 8, 9	Chimpanzee	Medium	20,000	0	0		20,000	0	0	0		0	0	0	0		0	0	0	0		0	20,000
2, 4, 12, 15	1, 3, 8, 9	Giraffe	Medium	54,000	0	0		54,000	157,500	0	0		157,500	198,000	0	0		198,000	0	0	0		0	409,500
2, 4, 12, 15	1, 3, 8, 9	Support to Range States in implementing the Convention in relation to newly-listed species	Medium	20,000	0	0		20,000	10,000	0	0		10,000	10,000	0	0		10,000	10,000	0	0		10,000	50,000
IMPLEMENTATION OF RELEVANT RESOLUTIONS AND DECISIONS																								
6, 9, 11-15	7	Plastic Pollution on Aquatic, Terrestrial and Avian Species	Medium	0	0	0		0	0	0	0		0	10,000	0	0		10,000	10,000	0	0		10,000	20,000
9, 11, 13-15	13	Linear Infrastructure	High	30,000	0	0		30,000	15,000	0	0		15,000	0	0	0		0	30,000	0	0		30,000	75,000
6, 7, 11-15	9, 10	Transfrontier Conservation Areas for Migratory Species	Medium	5,000	0	0		5,000	20,000	0	0		20,000	0	0	0		0	0	0	0		0	25,000
1, 2, 4, 8, 9, 11-13, 15, 17	1-3, 6	Unsustainable Consumption and Trade in Terrestrial and Avian Species	Medium	60,000	0	0		60,000	0	0	0		0	0	0	0		0	0	0	0		0	60,000
2, 4, 12, 15	1, 3, 8, 9	African Wild Ass	High	30,000	0	0		30,000	30,000	0	0		30,000	30,000	0	0		30,000	30,000	0	0		30,000	120,000
All	1-8, 11, 14	Community Participation and Livelihoods	Medium	0	0	0		0	10,000	0	0		10,000	0	0	0		0	0	0	0		0	10,000
2, 15	3, 8	Wildlife Crime and Offences	Medium	2,500	0	0		2,500	2,500	0	0		2,500	2,500	0	0		2,500	2,500	0	0		2,500	10,000
2, 15	3, 8	Tigers and Other Asian Big Cats	Medium	2,500	0	0		2,500	2,500	0	0		2,500	2,500	0	0		2,500	2,500	0	0		2,500	10,000
Total (including Programme Support Costs -13%)				647,250	28,250	40,000		579,000	1,138,200	40,700	50,000		1,047,500	788,000	0	40,000		748,000	515,000	0	40,000		475,000	2,859,500

MSL: Trust Fund, MVL: Voluntary Contributions

NB: In the case of the Gorilla Agreement, the Trust Fund refers to the one of the agreement.

* BIN: Bundesamt für Naturschutz - German Federal Agency for Nature Conservation

NB: the budget required for the Joint CMS-CITES African Carnivore Initiative has been added for 2021-2023 after COP13

RESOURCE MOBILIZATION AND INTERAGENCY AFFAIRS

SDGs	SPMS Targets	Activities	Priority ranking	2020				2021				2022				2023				2020-2023					
				Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap		
					MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			
RESOURCE MOBILIZATION																									
1, 8-15, 17	2, 9, 16	Promote the Migratory Species Champion Programme	Core																						
		Develop project proposals and pursue partnerships with the Private Sector	Core																						
SYNERGIES AND PARTNERSHIPS																									
12	9	Promote CMS Issues in UN system																							
		Environment Management Group (EMG)	Medium																						
		2030 Agenda on Sustainable Development	Medium																						
		UN Environment Processes including UNEA Meetings related Programmes of Work	High																						
12	9	Strengthen Existing Collaboration with MEAs																							
		Biodiversity Liaison Group (BLG)	High																						
		Coordinate and oversee the implementation of the Joint Work Plans with CBD, Ramsar and CITES	High																						
12	9	Strengthen the relationship with Civil Society	High																						
1, 2, 8, 12, 14, 15	6, 9	Engage in and pursue strategic cooperations																							
		Explore possible engagement of FAO, UNDP, World Bank, regional fisheries management organizations (RFMOs) and others	Medium																						
4, 7, 9, 12, 14, 17	9, 15	Continue to engage in IPBES processes; participate in its meetings to ensure that migratory species needs for research and policy guidance are addressed	High	5,000	0	0		5,000	5,000	0	0		5,000	5,000	0	0		5,000	5,000	0	0		5,000	20,000	
STRENGTHENING REGIONAL PRESENCE																									
12	9	Continue to foster relationships with various UN Environment Regional Offices and other institutions	Medium																						
CMS AMBASSADORS																									
4, 10, 12, 15, 17	1, 16	Revamp and maintain the CMS Ambassadorship programme	Medium	10,000	0	0		10,000	10,000	0	0		10,000	10,000	0	0		10,000	10,000	0	0		10,000	40,000	
Total (including Programme Support Costs -13%)					15,000	0	0		15,000	15,000	0	0		15,000	15,000	0	0		15,000	15,000	0	0		15,000	60,000

MSL: Trust Fund, MVL: Voluntary Contributions

INFORMATION, COMMUNICATION AND OUTREACH

SDGs	SPMS Targets	Activities	Priority ranking	2020				2021				2022				2023				2020-2023					
				Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap		
					MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			
INFORMATION MANAGEMENT																									
4, 12	1	CMS Website & Workspaces																							
		Website Upgrade to Drupal 8	High	30,000	0	0		30,000	30,000	0	0		30,000	0	0	0		0	0	0		0	60,000		
		Develop and Maintain Content (Web pages, News, Articles)	Core					0					0					0					0	0	
		Implement IT Developments and Improvements	High	20,000	0	0		20,000	20,000	0	0		20,000	20,000	0	0		20,000	20,000	0	0		20,000	80,000	
		Manage Hosting & Technical Maintenance (Domain names, hosting, system administration and maintenance)	Core	10,000	6,898	0		3,102	10,000	7,036	0		2,964	10,000	7,177	0		2,823	10,000	7,320	0		2,680	11,569	
All	All	Online National Reporting System (ORS)																							
		Manage Hosting and Administration (UNEP-WCMC)	Core	5,000	0	0		5,000	5,000	0	0		5,000	5,000	0	0		5,000	5,000	0	0		5,000	20,000	
		Implement System Improvements (Benefitting all MEAs using the ORS, such as Offline Version, Analysis Tool, Website integration via API etc.)	Medium	50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	200,000	
		Contact Database	High	20,000	0	0		20,000	20,000	0	0		20,000	20,000	0	0		20,000	20,000	0	0		20,000	80,000	
		Meeting Registration Tool	Core	2,000	0	0		2,000	2,000	0	0		2,000	2,000	0	0		2,000	2,000	0	0		2,000	8,000	
		ICT Equipment, Licenses & Services	Core	2,000	0	0		2,000	2,000	0	0		2,000	2,000	0	0		2,000	2,000	0	0		2,000	8,000	
COMMUNICATIONS																									
4, 12	1	CMS Branding	Medium	0	0	0		0	0	0	0		0	0	0	0		0	0	0	0		0	0	
4, 12	1	Communication, Education and Public Awareness (CEPA) Programme	Medium	50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	200,000	
4, 12		Press and Media	Medium	25,000	0	0		25,000	25,000	0	0		25,000	25,000	0	0		25,000	25,000	0	0		25,000	100,000	
4, 12	1	Publications & Other Info Materials	Core	20,000	13,265	0		6,735	20,000	13,530	0		6,470	20,000	13,801	0		6,199	20,000	14,077	0		5,923	25,327	
4, 12	1	Social Media	High	15,000	0	0		15,000	15,000	0	0		15,000	15,000	0	0		15,000	15,000	0	0		15,000	60,000	
OUTREACH																									
4, 12	1	Outreach activities and events																							
		Organise annual global World Migratory Bird Day (WMBD) (website, poster and other print materials and events)	Core	30,000	0	0		30,000	30,000	0	0		30,000	30,000	0	0		30,000	30,000	0	0		30,000	120,000	
		Outreach activities and events in context of Int. Days, UNEA, SDGs, etc.	Core	20,000	0	0		20,000	20,000	0	0		20,000	20,000	0	0		20,000	20,000	0	0		20,000	80,000	
		Targeted PR Campaign (External Agency)	Medium	80,000	0	0		80,000	80,000	0	0		80,000	80,000	0	0		80,000	80,000	0	0		80,000	320,000	
4,12	1	COP14 Promotion	Hgih	0	0	0		0	0	0	0		0	0	0	0		0	40,000	0	0		40,000	40,000	
Total (including Programme Support Costs -13%)					379,000	20,163	0	0	358,837	379,000	20,566	0	0	358,434	349,000	20,978	0	0	328,022	349,000	21,397	0	0	327,603	1,412,896

MSL: Trust Fund, MVL: Voluntary Contributions

CAPACITY BUILDING

SDGs	SPMS Targets	Activities	Priority ranking	2020					2021					2022					2023					2020-2023	
				Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Budget Gap	
					MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			
RECRUITMENT OF PARTIES																									
2, 12, 14, 15, 17	1, 2, 3, 9	Organize activities and workshops and prepare outreach tools for promoting country accession	High	20,000	0	20,000	EC	0	10,000	0	0		10,000	10,000	0	0		10,000	10,000	0	0		10,000	30,000	
STRENGTHENING INSTITUTIONAL AND NATIONAL CAPACITY																									
1, 2, 5, 7-17	2, 3, 5, 13	Promote implementation of CMS commitments at national level in all regions	Medium	50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	50,000	0	0		50,000	200,000	
		Revise and update the CMS Family Manual in all official languages	Low	0	0	0		0	15,000	0	0		15,000	0	0	0		0	0	0	0		0	15,000	
COP PREPARATION																									
1, 10-17	3, 9	Organize regional workshops in preparation of COP14	High	0	0	0		0	0	0	0		0	0	0	0		150,000	0	85,000	ACP project*	65,000	65,000		
REVIEW MECHANISM AND NATIONAL LEGISLATION PROGRAMME																									
All	All	Continue the implementation of National Legislation Programme (prepare profiles, legislative guidance materials, best practices and model laws; support Parties and conduct workshops)	High	100,000	0	100,000	EC	0	100,000	0	100,000	EC	0	100,000	0	50,000	EC	50,000	0	0	0		0	50,000	
		Prepare legislative guidance materials and model laws regarding the taking of Appendix I-listed chondrichthyan species (Sharks, Rays, Skates and Chimaeras)	Medium	12,000	0	0		12,000	0	0	0		0	0	0	0		0	0	0	0		0	12,000	
		Promote and implement the Review Mechanism	High	15,000	0	5,000	Finland	10,000	15,000	0	0		15,000	15,000	0	0		15,000	15,000	0	0		15,000	55,000	
Total (including Programme Support Costs -13%)				197,000	0	125,000		72,000	190,000	0	100,000		90,000	175,000	0	50,000		50,000	225,000	0	85,000		140,000	427,000	

MSL: Trust Fund, MVL: Voluntary Contributions

*ACP project - Project on Capacity building related to Multilateral Environmental Agreements (MEA) in African, Caribbean and Pacific (ACP) Countries - Phase III - (ACP-MEAs project)

SERVICING OF GOVERNING BODIES

SDGs	SPMS Targets	Activities	Priority ranking	2020					2021					2022					2023					2020-2023	
				Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Total Budget (€)	Funding Secured			Budget Gap	Budget Gap	
					MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			MSL	MVL	Donor			MSL
2, 14	3	Organize COP14 and associated events including arranging interpretation, reporting writing, staff travel and support to funded delegates	Core	910,549	410,549	205,000	India Germany Monaco Netherlands Norway Finland Luxembourg Switzerland	295,000	0	0	0	0	0	0	0	0	0	0	682,170				682,170	977,170	
		Organize Standing Committee Meetings and maintain regular contact with its members	Core	0	0	0		0	25,950	25,950	0	0	26,470	26,470	0	0	0	0	0	0	0	0	0	0	0
		Organize Meetings of the Sessional Committee of the Scientific Council	Core	0	0	0		0	59,239	59,239	0	0	60,424	60,424	0	0	0	0	0	0	0	0	0	0	0
Total (including Programme Support Costs -13%)					910,549	410,549	205,000		295,000	85,190	85,190	0		0	86,895	86,895	0		0	682,170	0	0		682,170	977,170

MSL: Trust Fund, MVL: Voluntary Contributions