

# **Convention on the Conservation of Migratory Species of Wild Animals**



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## 41st Meeting of the Standing Committee

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UNEP/CMS/StC41/14

#### FUTURE STRUCTURE AND STRATEGIES OF CMS: UPDATE ON IMPLEMENTATION OF PRIORITY ACTIVITIES

#### **Summary**

The Secretariat is focusing on implementing the short-term 2012-2014 activities as instructed by Resolution 10.9.

The implementation of this resolution contributes to the attainment of the provisions of many other resolutions.

This report highlights the current state of activities, as at 31 July 2013, undertaken since the 40<sup>th</sup> Meeting of the CMS Standing Committee (Bonn, November 2012).

#### FUTURE STRUCTURE AND STRATEGIES OF CMS: UPDATE ON IMPLEMENTATION OF PRIORITY ACTIVITIES

(Prepared by the Secretariat)

#### Introduction

- 1. The 10<sup>th</sup> meeting of the CMS Conference of the Parties (COP10) in Bergen, adopted a set of activities listed in CMS Resolution 10.9 based on options for the future organization and the strategic development of the CMS Family. The activities are divided into those for implementation in the short term 2012-2014 and those medium- and long-term activities to be used by the Strategic Plan Working Group as an integral part of the development of the CMS Strategic Plan 2015-2023.
- 2. This document reports on progress made since the 40<sup>th</sup> Meeting of the Standing Committee (November 2012) regarding the activities for implementation in 2012-2014 (as at 31 July, 2013) (see Appendix I).
- 3. Given that many of the prioritized activities concern not only CMS but the entire CMS Family, the Secretariat has informed Parties and Signatories to those CMS instruments that have met since COP10 and invited them to take note of the provisions included in this and other Resolutions and to become involved with their implementation as appropriate. These instruments are: ACAP; AEWA; ASCOBANS; EUROBATS; and the Sharks, Great Bustard, Dugongs and Raptors MOUs.
- 4. Secretariats or Coordinating Units of Agreements and MOUs have also been invited to report to the 41<sup>st</sup> Meeting of the CMS Standing Committee (as well as to equivalent institutional bodies of CMS instruments) on their progress in the implementation of activities detailed in Appendix I. Where CMS provides the secretariat, implementation by those MOUs is included in this document.

#### **Financial Implications**

5. The activities for implementation in 2012-2014 were to be carried out with means provided by the core budget (including staff time) and voluntary contributions. Appendix I to this document also indicates the source of funding for these activities while detailed information about the status of expenditures of the core budget resources and obtainment of external funds are included respectively in Documents UNEP/CMS/StC41/9.1 (Update on Administrative Matters and Budget Implementation) and UNEP/CMS/StC41/10 (Resource Mobilization).

#### **Action requested:**

The Standing Committee is invited to:

- a. Note the progress made, as reported in this document;
- b. Take into account requests for funding necessary to implement priority activities as indicated in the table in Appendix I; and
- c. Provide any comments to guide the Secretariat further, in its implementation of priority activities.

### **APPENDIX I – Activities for implementation in 2012-2014 (Short-term activities by COP 2014)**

Progress report for the period November 2012- August 2013

ACTIVITIES FOR IMPLEMENTATION 2012-2014	ACTIVITY AND DESCRIPTION	PROGRESS REPORT ON THE SECRETARIAT'S CONTRIBUTION TO THESE ACTIVITIES	SOURCE OF FUNDING
CMS Secretariat and Standing Committee to monitor and participate in IEG reform process. (1.1) <sup>1</sup>	Alignment with international environmental governance reform:  - To support coherent international decision-making processes for environmental governance.  - To catalyse international efforts to pursue the implementation of internationally agreed objectives.  - To support regional, sub-regional and national environmental governance processes and institutions.  - To promote and support the environmental basis for sustainable development at the national level.	The CMS Secretariat has taken note of the changes arising from the IEG reform at Rio+20 and the strengthening and upgrading of UNEP. Of particular importance are the following outcomes:  Sub-para. 88 h and g of "The "Future We Want" to "provide capacity building to countries as well as support and facilitate access to technology; and "assist countries, upon request, in the implementation of their national environmental policies, collaborating closely with other relevant entities of the UN system" enlarges UNEP's mandate to become a stronger implementing agency in regions and directly in countries. This mandate opens the opportunity for the CMS to promote the implementation of its activities through UNEP country and regional engagement. CMS is discussing with UNEP when these changes will come into effect and how CMS can promote the implementation of its agreements and resolutions through stronger attention to this new mandate.  One of the requests in the Rio+20 outcome document is para. 89 for Parties to multilateral environmental agreements (MEAs) to consider further measures to promote policy coherence at all relevant levels, improve efficiency, reduce unnecessary overlap and duplication, and enhance coordination and cooperation among MEAs, including the three Rio Conventions as well as with the UN system in the field.  Paras. 245-251 of the "The Future We Want" refer the establishment of Sustainable Development Goals and set up an open-ended intergovernmental working group open to all stakeholders to develop the goals. The working group will submit a proposal to the United Nations General Assembly at the 68th Session. UNEP has engaged in this process by promoting the environmental dimension of sustainable development and working with the United Nations Task Teams (UNTT) set up by the UN Secretary General to support the working group. The CMS Executive Secretary is a member of the UNEP Strategic Team on the SDGs and Post-2015 Framework which will coordinate UNEP's and the environment pillar's input into the	Core budget: staff time

<sup>&</sup>lt;sup>1</sup>Activity numbers relate to those activities that were selected for short-term implementation, from a list that was presented in Annex 1 of document UNEP/CMS/INF 10.14.10 as amended as COP10.

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Closer collaboration with UNEP Regional Offices, where appropriate, to assist with capacity building and technological support provided by CMS and its Family. (Already in existence and builds on current mapping work) (2.1)  Encourage more NGOs and private sector to become engaged in Agreements and MOUs. (2.2)	Improved partnership working:  - To expand partnership opportunities.  - To share best practice.  - To utilize common resources.  - To share knowledge and expertise.  - To coordinate conservation activities.  - To identify potential synergies based on common or shared work programmes, geographies and interests.  - To utilize local knowledge.	The Secretariat has strengthened its relationships with the UNEP Regional Offices either thanks to the UNEP Biodiversity MEA Focal Points and/or the CMS presence in the regions.  Regional UNEP Biodiversity MEA Focal Points have proved to be very useful for the implementation of CMS objectives.  The part-time CMS Programme Officer for North America (RONA), based in the UNEP/RONA office, has been promoting liaison with RONA and exploring synergies on programmatic work and opportunities for linking mutual interests. See Document StC41/9.1 (Administrative and Budget).  UNEP Regional Office for Africa (ROA) and its MEA Focal Point organized two workshops aiming at the integration of CMS and CITES objectives as part of updating NBSAPs.  UNEP Regional Office for Europe secured financial assistance to convene a meeting on the way forward for the Central Asian Flyway legal framework (UAE, December 2012).  The secondment of the JPO for Central Asia to the UNEP Office in Moscow for six months in 2012 has resulted in closer collaboration and communication with that office as well as the UNEP ROE headquarters in Geneva.  The UNEP Regional Office for West Asia, through its MEA focal point, has been very actively involved in the work of the Raptors and Dugongs MOUs and to a lesser extent the Sharks MOU. ROWA takes part in the Saker Falcon Task Force, to implement Resolution 10.28. It is also involved in the project; 'Addressing Bycatch of Marine Mammals, Sharks and Turtles in the Gulf and 'Gulf Collaboration for Dugongs and Seagrasses'.  The CMS Abu Dhabi office takes part in ROWA-organized NBSAP workshops in the region. CMS is focusing on strengthening existing collaboration with partner NGOs, and has signed one renewed partnership agreement (with NOAA) and one new partnership agreement (with CAFF).  CMS is also exploring synergies with other organizations such as WWF-Germany, UNDP (CMS joined the NBSAP Forum) and the World Bank (CMS joined the Global Partnership for Oceans).	Core budget: staff time

	ACTIVITIES FOR IMPLEMENTATION 2012-2014	ACTIVITY AND DESCRIPTION	PROGRESS REPORT ON THE SECRETARIAT'S CONTRIBUTION TO THESE ACTIVITIES	SOURCE OF FUNDING
3	Explore opportunities to improve the synergies between the CMS science base with the development of IPBES, as well as collaborating with and learning lessons from existing data hubs (e.g. utilization of existing systems such as TEMATEA, UNEP-WCMC, IUCN, Wetlands International) to enhance the delivery of CMS Family objectives. (External) (3.1)	Enhancing scientific research and information:  - Coordination of research requirements.  - Sharing of research information and data.  - Providing easy access to all members of CMS Family of existing and future research information.  - Developing relevant research into common threats and issues.	The CMS Secretariat participated in the first IPBES Plenary that took place in Bonn in January 2013 and the Chair of the Scientific Council also participated in the meeting of the Multidisciplinary Expert Panel (MEP) that took place in Bergen in May 2013. Following the request of the IPBES Interim Secretariat to submit proposals for the Work Programme, the CMS Secretariat, in consultation with the Scientific Council and the Standing Committee, put together six proposals dealing with the following issues:  - The ecological function of migratory species;  - Indigenous knowledge and migratory birds;  - Protected areas and connectivity;  - Climate change;  - Marine migratory species in areas beyond national jurisdiction.  In addition the CMS Secretariat has assisted with the setting up of the IPBES Secretariat in Bonn and in July 2013 Ms Nalini Sharma, IPBES Programme Officer, visited the CMS Secretariat in Bonn.  See Document UNEP/CMS/StC41/15.1 (IPBES).	Core budget: staff time

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4	Produce CMS website in three languages. (4.1)  Parties/Signatories to begin to translate guidance documents into local languages to assist implementation. (4.4) on-going after 2014, but commences in short term.	Enhance communication and seek opportunities to develop awareness of CMS and CMS Family:  - Development of internal systems to enhance communication between working groups, Parties, agreements and institutions and to increase accessibility to information within the CMS Family.  - Development of external systems to raise the profile of and increase awareness of the CMS and the CMS Family.  - Where relevant improvement of existing IT systems, for example existing website system.  - Redesign of website to include targeting specific audience groups.	<ul> <li>Progress has been made to improve the profile of the CMS Family and its communication within its bodies:         <ul> <li>First step of the development of a new CMS Family website i.e. creation of a database structure, has been completed while the programming and layout of the site are now under development;</li> <li>Translation of web texts will follow the revision of existing one which is currently taking place.</li> <li>Online workspaces as internal communication systems for the CMS Family scientific advisory bodies are in use; two new ones have been added since StC40 (for Sharks and Raptors MOUs).</li> </ul> </li> <li>The coordination of this work has been possible thanks to the creation of the position of an Associate Information Officer (P2) as per Resolution 10.1 Annex. Funds have been secured until 2014 from reserves in the core budget. See Document UNEP/CMS/StC41/16.1 (Information and Outreach)</li> <li>Two dedicated websites to support and monitor progress towards the implementation of the Saiga and Sharks MOUs and to facilitate communication between Signatories as well as other stakeholders and experts have been created and will be linked to the CMS Family one.</li> <li>Whenever feasible, the Secretariat is also providing translations of documents into additional languages, such as Russian and Arabic and making these available to Parties and Signatories via the website.</li> </ul>	CMS budget: reserves for the Officer and line 2203 for the development of the website in addition to contributions from EUROBATS, AEWA, the CMS Sharks MOU (ENRTP), the Abu Dhabi project office and from Finland (€5,000).  Funds in line 1203 are unspent because priority is being given to development of website.

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5	Global Gap and Resource Assessment, including:  1. CMS Secretariat to coordinate a global gap analysis at Convention level: consider which issues are being addressed, which issues are not being addressed, if another organization is addressing these issues, scientific gap analysis and what research is required. (5.1)  2. Resource assessment of Convention (CMS Secretariat and MOUs). (5.3)  3. Undertake an assessment of MOUs and their viability. (16.3)	Carry out a global gap analysis at the Convention level and to assess resource appropriateness:  -To prioritize resources through improved cooperation and sharing of resources.  - To identify where appropriate potential partnerships.  - To work with Scientific Council.  - To share best practice and lessons learnt.	As no funds were allocated in core budget for this activity, the Secretariat attempted to raise funds to outsource component 5.3, the MOU assessment, as a first step in the development of the larger Convention-wide Gap analysis. However, despite the attempts made, no resources have been obtained.  Considering the lack of prospects to raise funds for the MOU analysis and therefore the even lower likelihood of obtaining funding for the larger exercise, the Secretariat decided to undertake an initial Global Gap and Resource Assessment in-house.  As part of the Global Gap and Resource Assessment, the Secretariat is undertaking an analysis of those migratory species that are missing from the CMS Appendixes and would merit listing in the near future either in Appendix I, Appendix II or both. Another assessment is being done on issues, threats and challenges that could be relevant for migratory species and would deserve attention by CMS in the future, including emerging issues. An initial assessment of existing MOUs is being undertaken, including looking at various aspects which contribute to their viability.  As of 31 July 2013, the Global Gap and Resource Assessment is being finalized within the Secretariat and will be sent to Parties for comments as soon as possible.	Core budget: staff time

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6	Analysis and assessment of strategic plans. (6.1)  Development. (6.2) to be followed in the long term by implementation.	Coordinated strategic plans for the CMS Family:  - To coordinate the work of the CMS Family.  - To encourage priority setting.  - To share and maximize resources.  - To identify potential synergies and links between programmes and projects.	In 2012, the Strategic Plan Working Group (SPWG) was established to draft a new Strategic Plan for Migratory Species by COP11. The new Plan will provide the overarching framework for the entire CMS Family, which is also engaged in its preparation. The preparation of the first draft Strategic Plan drew on the material emerging from the Future Shape process, and it was released by the Working Group for comments in the period April-September 2013.  The draft Plan and information about the strategic plan process have been circulated to many of the parties and signatories of the CMS Family of agreements and MOUs requesting their feedback, and also have been or shortly will be submitted to their governing and scientific advisory body meetings (such as AEWA, EUROBATS, ASCOBANS, ACAP, IOSEA, Sharks, Dugongs, Raptors and Great Bustards), as well as to participants attending other existing regional agreements and MEAs meetings where CMS stakeholders have been present.  The close linkage of the goals and targets in the draft Plan with the Aichi Biodiversity Targets in the Biodiversity Strategic Plan is assisting with identifying potential synergies and links between the two Plans, as well as between programmes and projects within the CMS Family.  The allocated core funds for 2013 and additional contribution have been spent on consultant support and the upcoming meeting of the Group.  See Document UNEP/CMS/StC41/13 (Progress of Strategic Plan Working Group) for more details.	Core budget: line 3303 (€25,000 annually) and contributions from South Africa (€10,000) and Germany (€15,500).

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7	Planning process, assessment, Gap Analysis. (7.1)	Restructuring of Scientific Council to maximize capacity of expertise and knowledge:  - To identify potential and relevant opportunities to maximize the expertise and knowledge of the Scientific Council to best support the CMS.  - To identify any gaps in knowledge and/or expertise in the current membership of the Scientific Council.  - To expand advice and knowledge sharing across the CMS Family.	The Secretariat, in consultation with the Chair of the Scientific Council, has undertaken an initial assessment which includes the survey of expertise of scientific councillors and a comparison of the structure and modus operandi of the scientific bodies of MEAs and CMS Family instruments. A draft of this paper will be tabled for discussion at the Strategic and Planning Meeting of the Scientific Council that will take place in Gaeta/Formia (Italy) the 9-11 October 2013. The chairs of the technical bodies of the CMS Family instruments will also be invited to participate in this meeting and contribute to the exercise and the restructuring of the Scientific Council.  Part of these funds allocated for this work will be used for the Gaeta/Formia meeting to match the contribution received from the Regional Park of Ulisse Riviera (€6,000 in total). The meeting will consider the way forward.  The outcome of the discussion on the restructuring the Scientific Council will be included in the report of the Gaeta/Formia meeting as Addendum to Document UNEP/CMS/StC41/7 (Report of the Chair of the Scientific Council)	Core budget: staff time and funds in line 2201 (€50,000) to be used, partially for the Gaeta/Formia meeting and if necessary for additional external assessment.

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8	Regionalize conservation efforts by having local coordinators with assistance from UNEP, NGOs, Parties and MEAs, leading to greater presence in each of the regions if appropriate. (8.1 and 8.2).	Identify opportunities for cooperation and coordination at the local and regional level through the creation of synergies based on geography:  - To encourage resource efficiency.  - To provide opportunities for improved integration and to minimize institutional overlap through the cooperation and sharing of resources allowing for mutual assistance and logistical support.  - To develop local and/or regional synergies with stakeholders.  - To identify common or shared work programmes.  - To aid capacity building, fundraising and implementation at the local level at the local level.	Regional assistance from NGOs for CMS MOUs is outlined in Document UNEP/CMS/StC41/19. (CMS Instruments), and includes:  The International Crane Foundation (ICF) coordination of the Siberian Crane MOU.  BirdLife International for its work on the African-Eurasian Migratory Landbird Action Plan, for leading a working group under the Saker Falcon Task Force among other tasks.  The Royal Society for the Protection of Birds coordination of the Aquatic Warbler MOU.  Whale and Dolphin Conservation Society for technical services to the Pacific Cetaceans MOU  The Association for the Conservation of Biodiversity of Kazakhstan (ACBK) and the Saiga Conservation Alliance (SCA) for coordination of the Saiga Antelope MOU.  The Nelson Mandela Metropolitan University organized the 4th meeting of the Western Indian Ocean Marine Turtle Task Force in December 2012.  In the development of the GEF Dugong and Seagrass Conservation Project, CMS is working closely with Blue Ventures, the Marine Research Foundation and the Mohamed bin Zayed Species Conservation Fund.  The German Society for International Cooperation (GIZ) is providing assistance in the development of the Central Asia Initiative, including organizing meetings. The GIZ Regional Office has appointed dedicated officers in the five Central Asian republics to support the implementation of CMS activities. The Secretariat is planning to organize a meeting with those focal points as well as key experts already involved in CMS and MOU coordination to affectively fulfil their new role.  The arrangement with the Secretariat of the Pacific Regional Environment Programme (SPREP) to promote CMS work in the Pacific through a dedicated officer has continued (currently at no cost to CMS) to assist with recruitment of new CMS Parties and MOU signatories; provide technical support for countries' NBSAP reviews and support the implementation of several MOUs and their action plans. See Document UNEP/CMS/StC41/17 (Synergies and Partnerships).  The Secretariat has further strengthened its cooper	Core budget: staff time and part of the resources in line 1204.  GIZ itself has funded dedicated officers in the region, as well as providing funds for consultants and regional meetings for CMS activities.

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9	Utilization of existing data collection and management systems external to CMS (for example by UNEP-WCMC) (External). (9.1)  Build upon current practices of harmonization of data reporting and the development of current systems, probably utilizing the on-going work being undertaken by both AEWA and IOSEA. (9.2)	Harmonization and inter-operability of information management and reporting systems where appropriate and applicable for the CMS Family:  - To reduce duplication of reporting.  - To analyze and compare data.  - To access to data.  - To improve coordination of collection, storage and management systems.  - To reduce effort and time spent on collecting and reporting information across the CMS Family.	<ul> <li>The CMS Family Online Reporting System (ORS), which was developed by UNEP-WCMC in close collaboration and under the guidance of the AEWA Secretariat has been adopted by: <ul> <li>CMS for the reporting cycle ending at COP11;</li> <li>ASCOBANS which has successfully started using the system for their annual reports;</li> <li>Different species MOUs. Reporting formats will be created in the system in 2013 for the Saiga MOU and the Siberian Crane MOU.</li> </ul> </li> <li>The CMS Family Bonn-based staff were trained in the use and administration of the Online Reporting System (ORS).</li> <li>In February 2013, the CMS and AEWA Secretariats brought to the agenda of BLG the proposal to consider the ORS as a tool that could increase synergies on national reporting under the biodiversity-related conventions. Following this discussion, in April 2013, a sub-group was formed within the MEA Information and Knowledge Management group to continue the dialogue and explore the possibility of adopting the ORS with a view to have a common platform and share costs of its maintenance and further development including the creation of an analytical tool.</li> <li>See Document UNEP/CMS/StC41/16.1 (Information and Outreach)</li> </ul>	Core budget: staff time and line 1205.  Part of the funds has been spent for training session by WCMC on the use of the ORS and some will be used to make the necessary arrangements for the new reporting cycle to be completed for COP11 and for the analysis of National Reports.

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Ensure appropriate staffing levels of CMS MOU Coordination Unit. (10.1)	Strengthen the coordination and servicing of MOUs:  - MOUs to receive coordinated service.  - To share resources, knowledge and expertise across MOUs.  - To utilize available resources.  - To avoid duplication and promote consistency across MOUs.	As reported in 2012, the Agreements Officer has been supported by the following posts provided by donors:  • German JPO assisting with Central Asian initiatives since late 2010.  • Finnish JPO working part time on African MOUs since mid-2011.  • German-funded post Sharks MOU and Gorilla Agreement, since mid-2011.  However, these arrangements were all temporary.  The contract of the Finnish JPO (40% Agreements Unit) ended in July 2013. As CMS did not have sufficient funds to pay for one addition year, the Secretariat could not benefit from the 4 <sup>th</sup> year being provided by Finland. She relocated to UNEP HQ.  The German JPO (100% Agreements Unit) will remain till December 2014, but will be on maternity leave from 1 September to the end of December 2013.  The German funded Sharks/Gorilla post will also end at the end of 2014.  The funds allocated in the core budget (line 1206) for this activity will be used to hire an additional P2 officer to assist with the implementation of MOUs. This will provide approximately 8 months of assistance to the Agreements Unit, (November 2013 – June 2014).  No additional JPO positions have been secured at this stage.	Core budget: staff time and funds in line 1206 fully allocated to cover the costs of a part-time P-2 Officer.  JPO from Germany (Central Asia); part of the time of JPO from Finland (Africa) and funding from Germany for P2 officer (Sharks and Gorillas).  Funds are being sought to secure continuation of JPOs
		Knowledge and expertise are also shared between Bonn and MOUs coordinated away from HQ.	

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11	Prioritizing and coordinating, meetings of Scientific Committee, technical groups, working groups etc. (Internal) (11.1)	Seek opportunities to coordinate meetings between institutions, working groups and across the CMS Family agreements:  - To utilize and share resources.  - To reduce time commitments required to attend meetings.  - To increase attendance.  - To improve sharing of knowledge and information.  - To expand knowledge and information.  - To develop synergistic relationships.	<ul> <li>Examples of meetings coordinated to achieve efficiencies in terms of funding; logistical preparations and participation are:</li> <li>The 2<sup>nd</sup> meeting of the CMS Strategic Plan working group and the StC41 (Bonn, November 2013);</li> <li>The Meeting of the Chairs of Scientific Advisory Bodies of the Biodiversity-related Conventions (CSAB) and the Strategic and Planning Meeting of the Scientific Council (Gaeta/Formia, October 2013);</li> <li>The training sessions on the Manual for National Focal Points for Africa and the Africa regional consultation meeting on the CMS Strategic Plan (South Africa, September 2013);</li> <li>The IOSEA Western Indian Ocean - Marine Turtle Task Force and the Western Indian Ocean Marine Science Association scientific symposium (Maputo, Oct/Nov 2013).</li> <li>The GEF International Workshop (meeting for Country Partners of the GEF Dugong and Seagrass Conservation Project) and the Second Signatory State Meeting of the Dugong MOU (February 2013).</li> <li>The 2<sup>nd</sup> Meeting of the Saker Falcon Task Force and the Saker Falcon Stakeholders' Workshop (Abu Dhabi, September 2013).</li> </ul>	Core budget and volycons. See other sections and Document UNEP/CMS/StC41/10.4 (Resource Mobilization) for further details

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12		Actions to prioritize the growth of CMS and the CMS Family:  - To augment the growth of the CMS Family.  - To maximize resource efficiency.  - To identify common threats shared across conservation programmes and relevant responses through the use of best practice.  - To develop synergies.  - To increase global coverage.  - To focus the development of new agreements.		
	including considering whether the proposed agreement is better served by another MEA or other initiatives.  (Includes - Improving identification of priority objectives and prioritize current activities and develop a policy where monitoring implementation must be a part of any future MOUs).  (Includes: Development and/or use of indicators to monitor effectiveness of agreements; Implementation and effectiveness of MOUs to be reviewed at COP level; After set period of time CMS Secretariat to report on MoU implementation). (12.3 and 12.5)			

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Work with local and regional partner develop capacity building. (13.1)  CMS provides centralized services relating to build capacity with the CM Family including training and educational activities. (13.2) on-going after 2014, but commences in the shot term.	capacity building across the CMS Family:  - To expand and enhance capacity building to improve conservation efforts and implementation.  - To include centralized workshops by region or along common thematic	The CMS Secretariat, together with the AEWA Secretariat, is leading capacity efforts within the CMS Family. In the context of the project <i>Effective Implementation of CMS</i> , <i>AEWA and Other CMS Family Instruments through Capacity Building during the Period 2012-2014</i> , sponsored by the European Commission, a manual to assist National Focal Points (NFPs) in their roles and responsibilities was developed. A complementary training session is being organized for African NFPs for September 2013 in South Africa. Similar training workshops are planned to be held for CMS Family NFPs in the Pacific and Caribbean regions thanks to a contribution from the project Capacity Building Related to Multilateral Environmental Agreements in ACP Countries – Phase 2 ("ACP/MEAs 2"). See Document UNEP/CMS/StC41/16.2 (Capacity Building).	Core budget: staff time and line 2202 for e-community and contribution from Finland (€5,000)  Contributions from Finland (dedicated part time JPO); from EC (€500,000 for 2012-2014 through ENRTP SCAs between EC DG Env and UNEP).  Additional funding from
		As the Interim Secretariat to the Sharks MOU, CMS is closely collaborating with IFAW Germany and Middle East to prepare three workshops on capacity building regarding the conservation of sharks and the implementation of decisions under CITES, CMS, FAO and relevant RFMOs in the Arabian region. The target group will be national authorities involved in international trade in sharks and shark products. A conservation project for sharks in the Oceania region is currently being identified with partners in the region (HSI Australia, CSIRO Australia) also containing capacity building components regarding the conservation and management of Mako sharks.	the ACP Capacity Building project.  Additional contribution from ENRTP Sharks project €50,000 and the government of Australia of Aus\$20,000.

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14	CMS coordinate fundraising activities work with partners and stakeholders to expand fundraising activities. (14.1) ongoing after 2014, but commences in short term.	Seek opportunities to expand and enhance fundraising activities:  - To coordinate fundraising activities.  - To develop synergies.  - To identify funding opportunities.	The CMS Secretariat has developed a concept for a programme that intends to ensure sustainable and long-term voluntary funding income for a number of activities that fall under the responsibility of the Secretariats and Coordinating Units of the CMS Family. As announced, the concept paper was circulated to the Standing Committee or equivalent body of each CMS instrument for comments to be received by 19 August. A revised and final version of the document is then submitted to the Standing Committee or equivalent body of the CMS Family for endorsement to be received by the end of 2013. If and once approved, the programme will be implemented through a number of activities including the development of appropriate communication tools such as a website and promotional materials. Part of the core funds will be spent starting from end of 2013. See Document UNEP/CMS/StC41/10 (Resource Mobilization).	Core budget: staff time and part of funds in line 5020 (€17,000)

	ACTIVITIES FOR IMPLEMENTATION 2012-2014	ACTIVITY AND DESCRIPTION	PROGRESS REPORT ON THE SECRETARIAT'S CONTRIBUTION TO THESE ACTIVITIES	SOURCE OF FUNDING
1	agreement programmes and projects based on species clustering, thematic issues or geography as appropriate (15.1)	Enhanced collaboration between CMS agreements via Secretariats or via merger of agreements based on either geography/ ecology or on species clusters:	In December 2012, Range States of the CMS Central Asian Flyway (CAF) region came together and unanimously agreed to include the CAF under the African-Eurasian Migratory Waterbird Agreement (AEWA). The final decision has to be made by the AEWA Parties at their next meeting in 2015. Such a decision would promote synergies between CMS instruments by strengthening existing agreements rather than developing new ones.	Core budget: staff time and various contribution see Document UNEP/CMS StC41/10 (Resource Mobilization)
	coordination between Agreement Secretariats e.g. based on species clustering or on geography. (15.2) on- going after 2014, but commences in short term.	<ul> <li>To seek opportunities to develop synergistic relationships either based on geography or species clustering.</li> <li>To maximize resources.</li> <li>To encourage cooperation between agreements.</li> <li>To develop common conservation programmes.</li> <li>To consolidate funding.</li> </ul>	The Secretariat has initiated the Central Asian Initiative, which aims at consolidating its various activities and instruments in the region in a joint regional conservation programme for migratory mammals which will inter alia facilitate sharing of best practice and expertise and improve coordination of activities and instruments on different species and threats together with partners.  Great cooperation among CMS Family instruments has been achieved also on a programmatic level particularly on work related to the following thematic issues/threats:  — Bird poisoning (CMS/AEWA/Raptors);  — Underwater noise (CMS/ASCOBANS/ACCOBAMS);  — Renewable energy.  More information can be found in Document UNEP/CMS StC41/19 (Conservation Issues).  On-going cooperation between CMS Family instruments also includes:  — Joint fundraising;  — Joint capacity building;  — Joint awareness-raising, e.g. World Migratory Bird Day (CMS/AEWA/Raptors).	

	ACTIVITIES FOR IMPLEMENTATION 2012-2014	ACTIVITY AND DESCRIPTION	PROGRESS REPORT ON THE SECRETARIAT'S CONTRIBUTION TO THESE ACTIVITIES	SOURCE OF FUNDING
16	Utilization of systems of assessment and monitoring external to CMS (for example by UNEP-WCMC). (External) (16.1)	Monitoring of implementation:  - For an assessment of the quality of work being undertaken, an identification of gaps in the programmes and what possible measures may be required in order to close the gaps.  - To improve implementation across the CMS Family.  - To measure success.  - To share best practice.	It is proposed to redesign a monitoring and evaluation regime as part of the development of the new Strategic Plan 2015-23, and this is under consideration by the CMS Strategic Plan Working Group.	Core Budget: staff time and see details in activity 6 above.