

## Summary of Phases and Objectives of the 2012-2014 Work Plan Saker Falcon Task Force

(approved by the 1<sup>st</sup> meeting of the Saker Falcon Task Force)

The **Mission of the WorkPlan in 2012 – 2014** is to bring together Range States, Partners and other interested parties and **develop** a co-ordinated **Saker Falcon Global Action Plan**, including a management and monitoring system, to conserve the Saker Falcon (*Falco cherrug*).

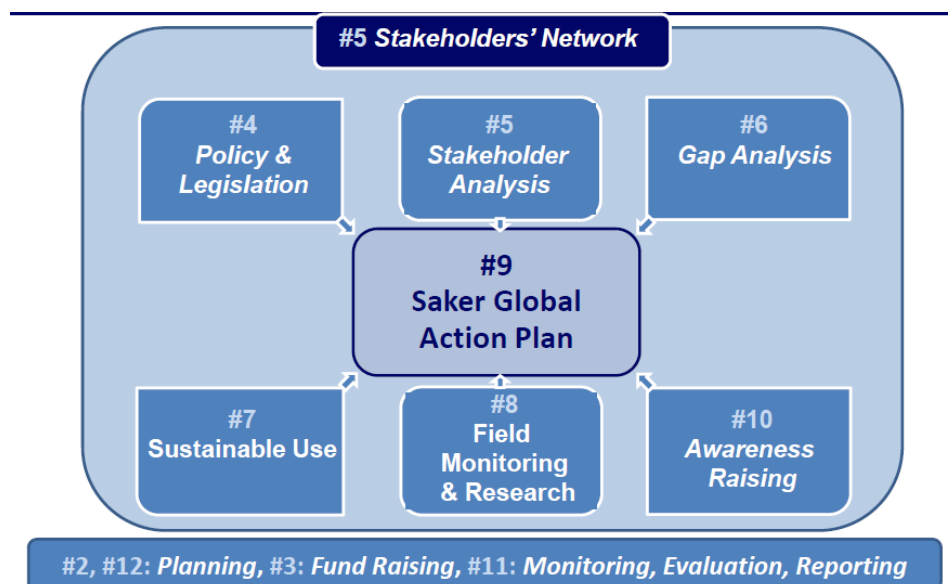
Thus, a **core objective** is **Objective 9 Develop a Saker Falcon Global Action Plan**, which was agreed to be led by CMS and ICU of the Raptors MoU.

The actions of **Objectives 4 – 8** are of a **preparatory character** and planned to support the Action Planning process with the provision of important background information thematically. Due to the complexity of the conservation and management of the Saker Falcon, this information gathering should precede the Action Planning workshop.

**Objective 10** is aimed to **raise awareness** of stakeholders during and after the Action Planning process.

The necessarily **working environment** as the institutional, administrative, financial and technical background **will be created and maintained** by overall management actions under **Objectives 1-3 and 11-12**.

The **priority objective** of the WorkPlan is Objective 9: Develop a Saker Falcon Global Action Plan.



## I. Initiation, strategic & activity planning, fundraising (Overall management I.)

- Objective 1: Effective Day-to-day Management, Administration and Support of the Task Force
- Objective 2: Establish the STF Formally and Approve its 2012-2014 Work Plan
- Objective 3: Financial Planning and Fund Raising

## II. Implementation in collaboration with key stakeholder groups

- Objective 4: Review Relevant International Policies & Legislation
- Objective 5: Carry out a Stakeholder Analysis and Develop Stakeholders' Network
- Objective 6: Conduct a Knowledge Gap Analysis
- Objective 7: Examine the Issue of Sustainable Use
- Objective 8: Plan and Implement Fieldwork

- P** Objective 9: Develop a Saker Falcon Global Action Plan (*please also see Annex I - a detailed time-line*)

## III. Advocacy, awareness raising and networking

- Objective 10: Advocate, Educate and Raise Awareness

## IV. Monitoring, evaluating & reporting progress, future planning (Overall management II.)

- Objective 11: Monitor, Evaluate and Report Progress
- Objective 12: Plan Future STF Work

**P – Priority**

Detailed Work Plan:

**P** – Priority

	Objectives and Actions	Deliverable Products	Target date
	<b>I. Initiation, strategic &amp; activity planning, fundraising (Overall management I.)</b>		
	<b>Objective 1: Effective Day-to-day Management, Administration and Support of the Task Force.</b> <i>Lead contributor:</i> CMS, ICU of the Raptors MoU <i>Partners:</i> STF members		
	1.2. Ensure the sound and effective technical, administrative and financial operation of the STF.	Technical, administrative and financial plans & reports.	Continuous
	<b>Objective 2: Establish the STF formally and approve its 2012 - 2014 Work Plan.</b> <i>Lead contributor:</i> CMS, ICU of the Raptors MoU <i>Partners:</i> STF members		
	2.1. Establish the STF formally.	Minutes of the 1 <sup>st</sup> STF meeting.	29 March 2012
	2.2. Review and adopt Task Force Principles and 2012-2014 Work Plan.	Revised Task Force Principles and 2012-2014 Work Plan. Minutes of the 1 <sup>st</sup> STF meeting.	15 April 2012

	<p><b>Objective 3: Financial planning and fund raising</b> – Plan the budget of STF and raise funds to ensure the implementation of the 2012 - 2014 Work Plan and future STF operation, as well as to finance expanded field monitoring, research activities and promote sustainable funding mechanisms as part of the active management framework.</p> <p><b>Lead contributor:</b> CMS, ICU of the Raptors MoU</p> <p><b>Partners:</b> Mohammed Sulayem (Kingdom of Saudi Arabia), Diane Klaimi (UNEP/ROWA), Mátyás Prommer (MME)</p>		
	3.1. Develop a financial plan.	Financial plan.	15 April 2012
	3.2. Develop a fundraising plan.	Fundraising plan.	
	a) Prioritize short-term (for STF operation) and long-term funding needs according to work priorities.	(as part of the fundraising plan)	
	b) Determine the appropriate sources of funding based on prioritized needs.	(as part of the fundraising plan)	
	c) Determine fundraising tools to be used by the STF.	(as part of the fundraising plan)	
	d) Consider how much time and money need to spend on raising funds for priority issues.	(as part of the fundraising plan)	
	e) Develop fundraising tools with compelling arguments about why the STF deserves support.	Developed fundraising tools.	
	3.3. Implement financial and fundraising plans.	Progress reports.	

	Objectives and Actions	Deliverable Products	Target date
	<b>II. Implementation in collaboration with key stakeholder groups</b>		
	<p><b>Objective 4: Review relevant international policies &amp; legislation.</b></p> <p><i>Lead contributor:</i> CMS, ICU of the Raptors MoU</p> <p><i>Partners:</i> Diane Klaimi (UNEP/ROWA), Nigel Collar (BirdLife International), Tom de Meulenaer (CITES), Rober Kenward (IUCN)</p>		
	4.1. Review relevant international policies, legislation and guidelines.	Review document with the list of relevant references.	
	4.2. Identify any overlaps, omissions and contradictions in existing laws, policies & guidelines and discuss in STF how to resolve them.	(as part of the 4.1 review document)	
	4.3. Investigate how STF support cooperative and supportive linkages between all levels of governance in order to avoid duplication of efforts or inconsistencies.	(as part of the 4.1 review document)	
	4.4. Investigate the possibilities of improving law enforcement and develop tools to do so in range countries so as to reduce the level of illegal taking, illegal trapping and illegal trade of wild Sakers.	(as part of the 4.1 review document)	

	<p><b>Objective 5: Carry out a Stakeholder Analysis and develop Stakeholders' network</b> - Identify and establish a network of main stakeholders to be involved in the implementation of the 2012-2014 Work Plan and identify stakeholders' needs.</p> <p><b>Lead contributor:</b> CMS, ICU of the Raptors MoU</p> <p><b>Partners:</b> Mohammed Sulayem (KSA), Janusz Sielicki (IAF), Diane Klaimi (ROWA)</p>		
	<p>5.1. Identify stakeholder groups, their underlying needs and interests and the underlying conditions (socio-economic, political, institutional, religious and cultural) of their involvement.</p> <p>a) Prioritize stakeholders.</p> <p>b) Identify key stakeholders.</p>	<p>List of Stakeholders. Stakeholder Table. Power/Interest Grid.</p>	
	<p>5.2. Establish a network of key stakeholders and seek their participation in the planning and implementation of the STF Work Plan.</p>	<p>List of Stakeholders' contacts.</p>	
	<p>5.3. Map relevant international, national and private sector organizations and their interests in developing joint actions in order to enhance Task Force capacity and effectiveness</p>	<p>List of potentially cooperating organizations and their contacts.</p>	

	<p><b>Objective 6: Conduct a Knowledge Gap Analysis</b> - Identify key gaps in information, which can hinder the implementation of the Work Plan and take the appropriate steps with stakeholders to fill them.</p> <p><b>Lead contributor:</b> Nigel Collar (BirdLife International)</p> <p><b>Partners:</b> Robert Kenward (IUCN), Mohammed Shobrak (KSA), Mátyás Prommer (MME), Andrew Dixon (IWC), Janusz Sielicki (IAF), Tsogtsaikhan Purev (MoNET, Mongolia)</p>		
	6.1. Identify key knowledge gaps regarding		
	a) Distribution (breeding and wintering areas).	List of gaps in relevant knowledge.	
	b) Population estimates and trends in key countries.	List of gaps in relevant knowledge	
	c) Ecological and behaviour issues (e.g. dispersal, site fidelity and migration routes).	List of gaps in relevant knowledge	
	d) Key potential human pressures (e.g. the level of legal and illegal taking, trapping, trade and use of Sakers).	List of gaps in relevant knowledge	
	e) The impact of human-related (e.g. selective removal of females for falconry, electrocution, poisoning, habitat loss) and natural threats (e.g. predation) on Saker populations.	List of gaps in relevant knowledge	
	f) Knowledge for indicators of populations & sustainable use.		
	g) Effectiveness and influence of the major conservation management programmes & tools for the Saker across its global range.	List of gaps in relevant knowledge	

	<p><b>Objective 7: Examine Sustainable Use</b> – to be completed</p> <p><b>Lead contributor:</b> Colin Galbraith (CMS), CMS, ICU of the RaptorsMoU</p> <p><b>Partners:</b> Robert Kenward (IUCN), Borja Heredia (CMS), Tom de Meulenaer (CITES), Janusz Sielicki (IAF), Mátyás Prommer (MME), Mohammed Sobrak (KSA), Umeed Khalid (MoNDM, Pakistan), Sadegh Zadegan (DoE, Iran), Diane Klaimi (UNEP/ROWA), Michal Adamec (SNC, Slovak Republic), Fernando Spina (CMS Scientific Council), Andrew Dixon (IWC)</p>		
	7.1. Elaborate options for the sustainable use procedure, propose difference scenarios.	Discussion paper.	
	7.2. Investigate the potential effects and possible conditions of legal trade and use of wild-origin Sakers by falconers and agree on the method of estimating the level of sustainable use in the light of identified knowledge gaps.	Discussion paper.	
	7.3. Review potential means that aim toward delegating rights, responsibility, and accountability to those (e. g. indigenous and local communities, private landowners, conservation organizations and the trade sector) who manage and/or use Saker populations in a sustainable and controllable way.	Discussion paper.	



	<p><b>Objective 8: Plan and Implement Fieldwork</b> – Assess, improve (review &amp; standardized where possible) and expand (capacity &amp; coverage) current Saker Falcon field monitoring and research efforts in key range countries. Ensure that the results of research inform and guide international, national policies and decisions</p> <p><b>Lead contributor:</b> CMS, ICU of the Raptors MoU</p> <p><b>Partners:</b> Nigel Collar (BLI), Janusz Sielicki (IAF), Andrew Dixon (IWC), Mohammed Sobrak (KSA), Mátyás Prommer (MME), Fernando Spina (CMS, Scientific Council), Maxim Gavriluk (CNU, Ukraine), Martiros Nalbandyan (MoNP, Armenia)</p>		
	<p>8.1. Utilize best practice to design a monitoring plan and potential monitoring methods applicable in key range countries at different scales and sufficient to ensure that information about the status of the Saker Falcon populations is available to inform conservation decisions.</p>	<p>Monitoring protocols for key range countries.</p>	
	<p>8.2. Provide assistance in setting up and maintaining population monitoring systems.</p>	<p>Report on relevant actions.</p>	
	<p>8.3. Promote and support research planning and field research on the conservation of the Saker Falcon.</p>	<p>Report on relevant actions.</p>	
	<p>8.4. Facilitate active collaboration between researchers involved in Saker studies.</p>	<p>Report on relevant actions.</p>	
	<p>8.5. Explore the possibility of monitoring the impact of pollutants on the Saker Falcon</p>		

<b>P</b>	<b>Objective 9: Develop a Saker Falcon Global Action Plan</b> <i>Lead contributor:</i> ICU of the Raptors MoU <i>Partners:</i> STF members	<i>(please also see Annex I)</i>	
	9.1. Appoint a leading Compiler.	Terms of Reference.	
	9.2. Compile the list of stakeholders to be involved in and consulted throughout the action plan drafting process and to be invited to the Action Planning workshop.	Expert list of SAP contributors.	
	9.3. Prepare a thematic review of the latest available literature and documentation relevant to the a) biological assessment (biology & status), b) threats, utilization & conservation, c) and current policies and legislation relating the Saker Falcon.	Thematic review.	
	9.4. Prepare and disseminate the 1 <sup>st</sup> Draft of the Saker Falcon Global Action Plan (SFGAP) among selected experts. The first draft should cover the scoping and contents of the SFGAP, draft texts of sections, data tables and supporting information based on the results.	1 <sup>st</sup> Draft of the Saker Falcon Global Action Plan.	
	9.5. Stakeholder workshop for agreeing on problems (problem tree approach), objectives (objectives tree), priorities, actions, expected results, deliverables and responsibilities using project planning stages (Programming, Identification and Formulation) including logical framework approach.	Workshop documents.	
	9.6. Develop and circulate 2 <sup>nd</sup> draft SFGAP with stakeholders according to the results of the workshop. The second draft should cover notes on the financing, implementation and evaluation of the SFGAP.	2 <sup>nd</sup> Draft of the Saker Falcon Global Action Plan.	

	9.7. Consult online on 2 <sup>nd</sup> Draft.	List of comments.	
	9.8. Develop the Final Draft of the Saker Falcon Global Action Plan.	Final Draft of the Saker Falcon Global Action Plan.	
	9.9. Consult online on Final Draft.	List of comments.	
	9.10. Incorporate comments into the Final Version.	Final Version of the Saker Falcon Global Action Plan.	
	9.11. Publish and present the Final Version of the SFGAP to relevant stakeholders.	List of publications.	

	Objectives and Actions	Deliverable Products	Target date
	<b>III. Advocacy, awareness raising and networking</b>		
	<p><b>Objective 10: Advocate, educate and raise awareness</b> of the STF's 2012-2014 plans, activities and achievements.</p> <p><b>Lead contributor:</b> ICU of the Raptors MoU</p> <p><b>Partners:</b> Mohammed Sulayem (KSA), Nick Fox (IWC), Tom de Meulenaer (CITES), Diane Klaimi (UNEP/ROWA)</p>		
	10.1. Plan and develop an education and awareness raising programme including stakeholder specific messages, tools and materials.	Education and awareness raising programme plan, tools and materials.	
	10.2. Inform, guide and educate decision makers and end-users about the conservation issues and sustainability principles of using wild-sourced Sakers.	List of relevant publications and events.	
	10.3. Encourage public participation and stimulate the involvement of stakeholders, especially end-users, in the conservation, management and sustainable use of the Saker Falcon.	List of relevant publications and events.	
	10.4. Engage the interest of trappers and end-users through an awareness raising and education programme in recording and reporting data of trapped Sakers.	List of relevant publications and events.	

P	Objectives and Actions	Deliverable Products	Target date
	<b>IV. Overall management (monitoring progress, evaluation, reporting and future planning)</b>		
	<p><b>Objective 11: Monitor, Evaluate &amp; Report progress</b> - Evaluate the effectiveness of the implementation of the Work Plan, define future needs and report on the results and challenges of the operation of the Task Force to relevant stakeholder bodies.</p> <p><b>Lead contributor:</b> CMS, ICU of the Raptors MoU</p> <p><b>Partners:</b> STF members</p>		
	11.1. Assess the results against objectives, monitoring indicators, milestones and timeframe.	Progress reports.	Continuous
	11.2. Evaluate the lessons to improve the future operation of the Task Force.	Progress reports.	Continuous
	11.3. Prepare financial and technical progress reports for: <ul style="list-style-type: none"> <li>• CMS, Raptors MoU, MoS, December, 2012 and</li> <li>• 18<sup>th</sup> CMS, ScC meeting to present progress, results and future challenges of the operation of the STF.</li> </ul>	Progress reports.	
	11.4. Prepare final report and Global Action Plan including a management and monitoring system for CMS COP11.	Final report.	
	11.5. Draft a CMS resolution to adopt the SFGAP and the WorkPlan defined in 12.2.		

	<p><b>Objective 12: Plan future STF work</b></p> <p><i>Lead contributor:</i> CMS, ICU of the Raptors MoU</p> <p><i>Partners:</i> STF members</p>		
	12.1. Prepare a detailed Work Plan for the period 2013 - 2014.	Detailed 2013 -2014 Work Plan.	December 2012
	12.2. Prepare a Work Plan for the 2015-2017 period based on the results of the current programming period.	2015-2017 Work Plan.	CMS COP 11

**Annex I** A detailed time-line covering the whole planning period (2012 - 2014)

No	Objectives	2012												2013												2014	Expected outcome/product
		March	April	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec				
#1	Day-to-day management				M																				Effective operation of the STF A Coordinator is selected		
#2	Establish STF	M																							STF established		
#3	Financial Planning and Fund Raising		M																						Financial plan & 3-page fund raising material		
#4	Review Relevant International Policy and Legislation						M																		Review on international policy and legislation		
#5	Stakeholder Analysis & Stakeholder's Network								M																Detailed Stakeholder Analysis		
#6	Knowledge Gap Analysis								M																Detailed Knowledge Gap Analysis & prioritization		
#7	Examine Sustainable Use								M																Elaborated detailed Sustainable Use options		
#8	Plan and Implement Fieldwork								M				SF	SF	SF	SF	SF	SF	SF						Fieldwork methods and best practice guidelines		
#9	Develop a Saker Falcon Global Action Plan								M	SF	M	SF	SF	M	SF	M	SF	SF	SF	M	SF				Saker Falcon Global Action Plan		
9.1	Select Compiler.								M	SF																	
9.2	Compile the List of Stakeholders.																										
9.3	Thematic Review on Literature.																										
9.4	Prepare and circulate 1 <sup>st</sup> Draft.									M															1st draft		
9.5	Stakeholder workshop.													M											2nd draft		
9.6	Develop and circulate 2 <sup>nd</sup> Draft.																										
9.7	Consult online on 2 <sup>nd</sup> Draft.																										
9.8	Develop Final Draft.														M										Final draft		
9.9	Consult online on Final Draft.																										
9.10	Develop the Final Version.																M								Final version		
9.11	Present the Final Version to relevant stakeholders.																				M						
#10	Advocate, Educate and Raise Awareness																								Awareness raising brochure		
#11	Monitor, Evaluate and Report Progress				M						M											M		M	Progress reports		
#12	Plan Future STF Work																						M		STF WorkPlan (Technical & Financial)		

**M** - Milestone  
**SC** - Standing Committee  
**SF** - subject to funding being available  
**ScC** - Scientific Council